FOR INFORMATION

AND CAPITAL ESTIMATES FOR THE STAFFING AND CENTRAL OVERHEAD ACCOUNTS

REVENUE:

REVISED 2008/2009

ESTIMATE 2009/2010

CAPITAL:

REVISED 2008/2009

ESTIMATES TO 20011/12

SUBJECT TO APPROVAL ON 11 DECEMBER 2008

STAFFING AND OVERHEAD ACCOUNT ESTIMATES

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REVISED 2008/2009 AND ESTIMATES TO 2011/2012

Actual 2007/08	STAFFING AND CENTRAL OVERHEAD ACCOUNTS	Estimate 2008/09	Revised 2008/09	Estimate 2009/10
£	SUMMARY OF EXPENDITURE RECHARGEABLE TO SERVICES OF ALL PORTFOLIOS	£	£	£
	Portfolio Staffing Expenditure			
3,835,102	Finance	4,061,810	4,064,690	4,347,280
268,966	Staffing	316,800	353,980	391,750
1,964,819	Environmental Services	2,160,640	2,140,130	2,276,710
3,252,712	Housing	3,477,130	3,695,870	3,507,400
2,346,123	Planning	2,661,860	2,417,760	2,680,850
1,182,977	New Communities	1,635,780	1,659,460	1,979,930
1,818,033	Policy, Improvement and Communications	2,069,690	2,059,190	2,111,720
239,365	Leader	263,380	194,780	246,920
0	Unallocated reductions	(215,000)	(42,000)	(270,000)
14,908,097	Staffing Expenditure excluding overheads Overhead Accounts	16,432,090	16,543,860	17,272,560
134,128	Waterbeach Depot	117,670	122,010	126,380
1,350,911	Cambourne Office	948,050	1,033,090	1,009,940
262,585	Central Expenses	325,490	323,940	325,130
381,405	Central Support Services - Other	381,580	381,260	375,380
17,037,126	Staffing Expenditure and Overheads	18,204,880	18,404,160	19,109,390
(522,465)	Less Recharges included above from : Staffing to Overheads	(460,410)	(548,890)	(503,130)
(322,403)	Stalling to Overheads	(400,410)	(346,690)	(505, 150)
16,514,661	Net rechargeable costs	17,744,470	17,855,270	18,606,260
	Recharges to all Portfolio Direct Services from :			
(16,514,661)	Staffing and Admin Buildings (inc.Depot)	(17,959,470)	(17,897,270)	(18,876,260)
0	Unallocated reductions to General Fund/HRA/Capital	(215,000)	(42,000)	(270,000)
· ·	Less unallocated reductions apportioned to:	(=:0,000)	(:=,000)	(=: 0,000)
0	HRA/Capital	45,150	8,820	56,700
0	Net unallocated cost/(credit) to General Fund Summary	(169,850)	(33,180)	(213,300)
Effect of excludi	ng capital charges from net rechargeable costs:			
14,908,097	Staffing Expenditure excluding overheads	16,432,090	16,543,860	17,272,560
(350,015)	Less capital charges (ICT and Contact Centre))	(430,320)	(345,860)	(326,850)
14,558,082	Net staffing costs excluding capital charges	16,001,770	16,198,000	16,945,710
Overhead Accou	nte			
1,606,564	Overhead Expenditure excluding staffing recharges	1,312,380	1,311,410	1,333,700
(420,056)	Less capital charges (Admin Buildings))	(171,940)	(171,940)	(172,940)
1,186,508	Net overhead costs excluding capital charges	1,140,440	1,139,470	1,160,760
Total				
16,514,661	Net rechargeable costs	17,744,470	17,855,270	18,606,260
(770,071)	Less capital charges (no overall effect on General Fund)	(602,260)	(517,800)	(499,790)
15,744,590	Net rechargeable costs excluding capital charges	17,142,210	17,337,470	18,106,470
,,				,,

Actual 2007/08 £		Estimate 2008/09 £	Revised 2008/09	Estimate 2009/10 £
~	SUMMARY OF ALL STAFFING COSTS (excluding Wardens and DLO/DSO staff)	_	_	_
	EXPENDITURE Employees			
11,841,411	Salaries(excluding Wardens)	13,759,440	13,223,500	14,670,260
631,390	Other Employee Costs	199,300	652,410	190,440
20,523	Premises	6,250	6,270	6,420
	Transport Related Expenses	-,	-,	-,
406,987	Car Allowances	475,590	452,290	474,110
,	Supplies & Services	•	•	•
130,389	Equipment, Furniture, Materials, Clothing etc. Printing, Stationery, General	113,670	123,020	111,140
102,731	Office Expenses, Books and Manuals etc.	109,880	104,830	110,240
80,535	Internal Audit Fees	82,550	83,840	87,200
240	Bank Charges	0	0	0
144,371	Legal, Professional and Consultancy	154,250	216,450	81,440
30,577	Data Capture	33,020	32,020	59,700
23,122	Other	34,760	39,810	35,000
	Communications and Computing			
112,973	Postage	128,500	101,840	102,930
60,068	Telephones	66,400	60,690	63,050
344,403	Computers and Word Processors	392,440	473,030	377,970
358	Debit Cards	650	350	400
	Expenses			
12,936	Staff Subsistence	14,170	13,280	14,160
91,473	Seminars and Courses	109,980	104,690	100,200
	Grants and Subscriptions			
41,756	Subscription to Professional Bodies	52,440	51,630	54,310
	Capital Financing Costs			
0	Direct Revenue Financing	0	0	0
413,407	Capital Charges	430,320	347,940	346,850
	Miscellaneous			
24,828	Other	29,510	25,750	31,110
044.004	Agency and Contracted Services	070.500	070 500	000 500
644,094	External Contractors	676,500	676,500	683,580
(00.000)	Income	•	(0.000)	(00.000)
(63,392)	Deferred Government Grants	(22, 500)	(2,080)	(20,000)
(49,505)	Government Grants	(33,500)	(83,480)	(27.050)
(137,578)	Other Income	(189,030)	(118,720)	(37,950)
14,908,097	ALLOCATED DIRECT EXPENDITURE SUMMARY	16,647,090	16,585,860	17,542,560
0	Unallocated reduction for vacancies	(255,000)	(42,000)	(270,000)
0	Unallocated reduction for training underspendings	(50,000)	0	0
0	Unallocated provision for Single Status	90,000	0	0
14,908,097	TOTAL DIRECT EXPENDITURE SUMMARY	16,432,090	16,543,860	17,272,560

Actual 2007/08 £		Estimate 2008/09 £	Revised 2008/09 £	Estimate 2009/10 £
	PORTFOLIO STAFFING COSTS			
	FINANCE			
	EXPENDITURE			
0.400.050	Employees	0.500.050	0.444.000	0.000.540
3,169,653	Salaries	3,580,970	3,411,820	3,820,540
26,945	Appointment of New Staff	17,120	29,260	49,710
254,548 19,215	Agency Staff	41,060 16,500	217,350 14,300	23,180 6,920
5,107	Training Other	0	920	120
5,107	Premises	0	920	120
1,164	Rent	890	910	930
0	Repairs & Maintenance	0	0	0
0	Other	0	0	0
· ·	Transport Related Expenses	•	· ·	·
50,260	Car Allowances	51,110	51,010	53,630
,	Supplies and Services	- 1,112	- 1,- 1-	,
87,749	Equipment, Furniture and Materials	86,910	90,840	86,160
1,368	Clothing and Laundry	960	820	960
	Printing, Stationery and General			
33,573	Office Expenses	39,350	36,600	39,070
28,372	Books and Manuals	27,720	28,570	28,850
80,535	Internal Audit Fees	82,550	83,840	87,200
6,371	Legal	6,500	5,500	6,000
240	Bank Charges	0	0	0
2,794	Professional and Consultancy	10,000	13,000	8,000
0	Delivery Fees	0	0	0
8,240	Other	7,620	7,700	7,500
	Communications and Computing			
63,683	Postage	70,870	60,860	61,000
2,649	Telephones	2,660	1,810	2,010
0	Development of Orchard System	0	0	0
39,932	Purchase of Equipment and Software	16,280	40,800	6,060
3,121 291	Rental and Operational Leases	3,190	0 10,090	0
291	Repair and Maintenance Materials	1,030 0	10,090	10,090
0	Stationery	0	0	0 100
300	Insurance	300	300	310
358	Debit Cards	650	350	400
000	Expenses	000	000	100
2,876	Staff Subsistence	4,570	3,960	4,120
31,140	Seminars and Courses	33,490	33,030	31,750
,	Grants and Subscriptions	,	,	,
14,047	Subscription to Professional Bodies	19,850	15,620	16,540
	Miscellaneous			
1,525	Other	3,660	1,670	1,330
	Capital Financing Costs			
0	Direct Revenue Financing	0	0	0
0	Capital Charges	0	0	0
	Agency and Contracted Services			
0	External Contractors	0	0	0
	Income			
0	Deferred Government Grants	0	0	0
(49,505)	Government Grants	(33,500)	(83,480)	0
(51,449)	Other	(30,500)	(12,760)	(5,200)
3,835,102	DIRECT EXPENDITURE SUMMARY	4,061,810	4,064,690	4,347,280
0,000,102	DINEOT EN LINDITONE GOIVIIVIAIN	4,001,010	- ,00+,050	7,041,200

PORTFOLIO STAFFING COSTS STAFFING EXPENDITURE	£ 353,950 3,380 0 3,640	~	~		£
EXPENDITURE	3,380 0			PORTFOLIO STAFFING COSTS	2
	3,380 0			STAFFING	
Employees	3,380 0				
	3,380 0			Employees	
235,005 Salaries 282,070 302,970	0				
12,373 Appointment of New Staff 3,380 5,500					
563 Agency Staff 0 11,820 3,375 Training 4,300 0					
107 Other 0 0	3,040				
Premises	O	O	O		107
0 Rent 0 0	0	0	0		0
0 Repairs & Maintenance 0 0	0				
147 Other 0 0	0	0	0	•	147
Transport Related Expenses				Transport Related Expenses	
2,211 Car Allowances 3,550 1,400	1,440	1,400	3,550	Car Allowances	2,211
Supplies and Services					
0 Equipment, Furniture and Materials 610 2,870	510				
58 Clothing and Laundry 100 100	100	100	100		58
Printing, Stationery and General					
1,185 Office Expenses 7,680 1,100	3,100			•	
1,638 Books and Manuals 1,590 2,220	2,280				
0 Internal Audit Fees 0 0	0				
0 Legal 0 800	0				
0 Bank Charges 0 0	0				
2,887 Professional and Consultancy 2,750 14,820	14,000				
0 Delivery Fees 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0				
Communications and Computing	U	U	U		U
1,098 Postage 1,540 1,100	1,100	1 100	1 540		1 008
1,747 Telephones 1,650 1,000	1,030				
0 Development of Orchard System 0 0	0	,	,		
0 Purchase of Equipment and Software 0 3,290	2,300				
0 Rental and Operational Leases 0 0	0				
2,364 Repair and Maintenance 2,340 370	380	370	2,340		2,364
0 Materials 0 0	0	0	0	Materials	
0 Stationery 0 0	0	0	0	Stationery	0
0 Insurance 0 0	0	0	0	Insurance	0
0 Debit Cards 0 0	0	0	0	Debit Cards	0
Expenses					
52 Staff Subsistence 70 70	70				
3,232 Seminars and Courses 4,000 3,500	3,390	3,500	4,000		3,232
Grants and Subscriptions	4 400	4.400	4.050	•	202
996 Subscription to Professional Bodies 1,250 1,130	1,160	1,130	1,250	•	996
Miscellaneous 0 Other 0 0	0	0	0		0
0 Other 0 O Capital Financing Costs	0	U	U		U
0 Direct Revenue Financing 0 0	0	0	0		0
0 Capital Charges 0 0	0			•	
Agency and Contracted Services	O	O	O		O
0 External Contractors 0 0	0	0	0	• ,	0
Income	ŭ	· ·	Ü		· ·
0 Deferred Government Grants 0 0	0	0	0		0
0 Government Grants 0 0	0				
(72) Other (80) (80)	(80)				
	` '	. ,	` ,		` '
268,966 DIRECT EXPENDITURE SUMMARY 316,800 353,980		353,980	316,800	DIRECT EXPENDITURE SUMMARY	268,966

PORTFOLIO STAFFING COSTS	Actual 2007/08 £		Estimate 2008/09 £	Revised 2008/09 £	Estimate 2009/10 £
EXPENDITURE		PORTFOLIO STAFFING COSTS			
Employees Salaries 1,894,890 1,887,610 2,013,870 19,302 Appointment of New Staff 12,500 6,280 12,500 7,787 Agency Staff 15,570 12,030 15,570 5,482 Training 9,830 8,330 7,110 1,224 Other 270 1,380 2,340 2,34		ENVIRONMENTAL SERVICES			
1,715,169 Salaries 1,894,890 1,887,610 2,013,870 19,302 Appointment of New Staff 12,500 6,280 12,500 7,787 Agency Staff 15,570 12,030 15,570 5,482 Training 9,830 8,330 7,110 1,224 Other 270 1,380 270 Transport Related Expenses 270 1,380 270 13,988 Car Allowances 123,330 119,280 122,340 Supplies and Services 2 17,669 Equipment, Furniture and Materials 9,630 14,640 9,630 2,340 Clothing and Laundry 2,150 1,500 1,850 Printing, Stationery and General 7,189 Office Expenses 6,460 7,550 6,600 3,532 Books and Manuals 3,280 2,900 3,280 11,284 Legal 0 0 0 0 2,824 Professional and Consultancy 5,450 16,830 5,430 14,882		EXPENDITURE			
19,302					
7,787 Agency Staff 15,570 12,030 15,570 5,482 Training 9,830 8,330 7,110 1,224 Other 270 1,380 270 Transport Related Expenses 103,988 Car Allowances 123,330 119,280 122,340 Supplies and Services 17,669 Equipment, Furniture and Materials 9,630 14,640 9,630 2,340 Clothing and Laundry 2,150 1,500 1,850 Printing, Stationery and General 7,189 Office Expenses 6,460 7,550 6,600 3,532 Books and Manuals 3,280 2,900 3,280 11,284 Legal 0 0 0 0 2,824 Professional and Consultancy 5,450 16,830 5,430 14,882 Other - Out of Hours Telephone Service 27,140 17,200 27,500 Communications and Computing 8,800 7,690 8,130 4,378 Telephones 7,060 5,320					
5,482 Training Other Training Other 9,830 8,330 7,110 1,224 Other 270 1,380 270 Transport Related Expenses 103,988 Car Allowances 123,330 119,280 122,340 Supplies and Services 17,669 Equipment, Furniture and Materials 9,630 14,640 9,630 2,340 Clothing and Laundry 2,150 1,500 1,850 Printing, Stationery and General 0ffice Expenses 6,460 7,550 6,600 3,532 Books and Manuals 3,280 2,900 3,280 11,284 Legal 0 0 0 0 2,824 Professional and Consultancy 5,450 16,830 5,430 14,882 Other - Out of Hours Telephone Service 27,140 17,200 27,500 Communications and Computing 8,800 7,690 8,130 4,378 Telephones 7,060 5,320 5,570 3,708 Purchase of Equipment and Software 1,000 0 0 0 0 Repairs & Maintenance 0		• • • • • • • • • • • • • • • • • • • •	*		,
1,224	,			,	,
Transport Related Expenses	,	•	*	,	,
103,988	1,224		270	1,380	270
Supplies and Services		·			
17,669 Equipment, Furniture and Materials 9,630 14,640 9,630 2,340 Clothing and Laundry 2,150 1,500 1,850 7,189 Office Expenses 6,460 7,550 6,600 3,532 Books and Manuals 3,280 2,900 3,280 11,284 Legal 0 0 0 0 2,824 Professional and Consultancy 5,450 16,830 5,430 14,882 Other - Out of Hours Telephone Service 27,140 17,200 27,500 Communications and Computing 8,800 7,690 8,130 8,299 Postage 8,800 7,690 8,130 4,378 Telephones 7,060 5,320 5,570 3,708 Purchase of Equipment and Software 1,600 2,590 2,590 0 Repairs & Maintenance 0 0 0 0 Stationery 0 0 0 0 2,905 Insurance 3,000 3,520 3,32	103,988		123,330	119,280	122,340
2,340 Clothing and Laundry Printing, Stationery and General 2,150 1,500 1,850 7,189 Office Expenses 6,460 7,550 6,600 3,532 Books and Manuals 3,280 2,900 3,280 11,284 Legal 0 0 0 0 2,824 Professional and Consultancy 5,450 16,830 5,430 14,882 Other - Out of Hours Telephone Service 27,140 17,200 27,500		• • •			
Printing, Stationery and General 7,189 Office Expenses 6,460 7,550 6,600 3,532 Books and Manuals 3,280 2,900 3,280 11,284 Legal 0 0 0 0 2,824 Professional and Consultancy 5,450 16,830 5,430 14,882 Other - Out of Hours Telephone Service 27,140 17,200 27,500 Communications and Computing 8,299 Postage 8,800 7,690 8,130 4,378 Telephones 7,060 5,320 5,570 3,708 Purchase of Equipment and Software 1,600 2,590 2,590 0 Repairs & Maintenance 0 0 0 0 0 Stationery 0 0 0 0 0 Stationery 2,905 Insurance 2,900 3,160 3,190 Expenses 4,328 Staff Subsistence 3,000 3,520 3,320 23,835 Seminars and Courses 20,040 17,620 17,370 Grants and Subscriptions 3,906 Subscription to Professional Bodies 6,220 5,600 5,880 Miscellaneous (221) Other (230) (1,740) (230)	,		*	,	,
7,189 Office Expenses 6,460 7,550 6,600 3,532 Books and Manuals 3,280 2,900 3,280 11,284 Legal 0 0 0 0 2,824 Professional and Consultancy 5,450 16,830 5,430 14,882 Other - Out of Hours Telephone Service 27,140 17,200 27,500 Communications and Computing Communications and Computing 8,800 7,690 8,130 4,378 Telephones 7,060 5,320 5,570 3,708 Purchase of Equipment and Software 1,600 2,590 2,590 0 Repairs & Maintenance 0 0 0 0 0 Stationery 0 0 0 0 0 2,905 Insurance 2,900 3,160 3,190 3,220 23,835 Seminars and Courses 20,040 17,620 17,370 3,906 Subscription to Professional Bodies 6,220 5,600 5,880	2,340		2,150	1,500	1,850
3,532 Books and Manuals 3,280 2,900 3,280 11,284 Legal 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0					
11,284 Legal 0 0 0 2,824 Professional and Consultancy 5,450 16,830 5,430 14,882 Other - Out of Hours Telephone Service 27,140 17,200 27,500 Communications and Computing 8,299 Postage 8,800 7,690 8,130 4,378 Telephones 7,060 5,320 5,570 3,708 Purchase of Equipment and Software 1,600 2,590 2,590 0 Repairs & Maintenance 0 0 0 0 2,905 Insurance 2,900 3,160 3,190 Expenses 4,328 Staff Subsistence 3,000 3,520 3,320 23,835 Seminars and Courses 20,040 17,620 17,370 Grants and Subscriptions 6,220 5,600 5,880 Miscellaneous 750 840 4,940 Income (221) Other (230) (1,740) (230)	,		*	,	,
2,824 Professional and Consultancy 5,450 16,830 5,430 14,882 Other - Out of Hours Telephone Service 27,140 17,200 27,500 Communications and Computing 8,299 Postage 8,800 7,690 8,130 4,378 Telephones 7,060 5,320 5,570 3,708 Purchase of Equipment and Software 1,600 2,590 2,590 0 Repairs & Maintenance 0 0 0 0 0 Repairs & Maintenance 0 0 0 0 2,905 Insurance 2,900 3,160 3,190 Expenses Expenses 2,900 3,520 3,320 23,835 Staff Subsistence 3,000 3,520 3,320 Grants and Subscriptions 6,220 5,600 5,880 Miscellaneous 750 840 4,940 Income (221) Other (230) (1,740) (230)	,			,	,
14,882 Other - Out of Hours Telephone Service 27,140 17,200 27,500 Communications and Computing 8,299 Postage 8,800 7,690 8,130 4,378 Telephones 7,060 5,320 5,570 3,708 Purchase of Equipment and Software 1,600 2,590 2,590 0 Repairs & Maintenance 0 0 0 0 0 Stationery 0 0 0 0 2,905 Insurance 2,900 3,160 3,190 Expenses 2,900 3,160 3,190 Expenses 20,040 17,620 17,370 Grants and Subscriptions 3,906 5,600 5,880 Miscellaneous Miscellaneous 5,600 5,880 1,009 Other 750 840 4,940 Income (221) Other (230) (1,740) (230)					•
Communications and Computing 8,299 Postage 8,800 7,690 8,130	,		*	,	,
8,299 Postage 8,800 7,690 8,130 4,378 Telephones 7,060 5,320 5,570 3,708 Purchase of Equipment and Software 1,600 2,590 2,590 0 Repairs & Maintenance 0 0 0 0 Stationery 0 0 0 2,905 Insurance 2,900 3,160 3,190 Expenses 2,900 3,160 3,190 Expenses 20,040 17,620 17,370 Grants and Subscriptions 3,906 Subscription to Professional Bodies 6,220 5,600 5,880 Miscellaneous 750 840 4,940 Income (221) Other (230) (1,740) (230)	14,882		27,140	17,200	27,500
4,378 Telephones 7,060 5,320 5,570 3,708 Purchase of Equipment and Software 1,600 2,590 2,590 0 Repairs & Maintenance 0 0 0 0 Stationery 0 0 0 2,905 Insurance 2,900 3,160 3,190 Expenses 4,328 Staff Subsistence 3,000 3,520 3,320 23,835 Seminars and Courses 20,040 17,620 17,370 Grants and Subscriptions 3,906 Subscription to Professional Bodies 6,220 5,600 5,880 Miscellaneous 1,009 Other 750 840 4,940 Income (221) Other (230) (1,740) (230)		Communications and Computing			
3,708 Purchase of Equipment and Software 1,600 2,590 2,590 0 Repairs & Maintenance 0 0 0 0 Stationery 0 0 0 2,905 Insurance 2,900 3,160 3,190 Expenses 2,900 3,160 3,190 Expenses 3,000 3,520 3,320 23,835 Seminars and Courses 20,040 17,620 17,370 Grants and Subscriptions 3,906 Subscription to Professional Bodies 6,220 5,600 5,880 Miscellaneous 750 840 4,940 Income (221) Other (230) (1,740) (230)	8,299	Postage	8,800	7,690	8,130
0 Repairs & Maintenance 0 0 0 0 Stationery 0 0 0 2,905 Insurance 2,900 3,160 3,190 Expenses 4,328 Staff Subsistence 3,000 3,520 3,320 23,835 Seminars and Courses 20,040 17,620 17,370 Grants and Subscriptions 3,906 Subscription to Professional Bodies 6,220 5,600 5,880 Miscellaneous Miscellaneous 750 840 4,940 Income (221) Other (230) (1,740) (230)	4,378	Telephones	7,060	5,320	5,570
0 Stationery 0 0 0 2,905 Insurance 2,900 3,160 3,190 Expenses 4,328 Staff Subsistence 3,000 3,520 3,320 23,835 Seminars and Courses 20,040 17,620 17,370 Grants and Subscriptions 3,906 Subscription to Professional Bodies 6,220 5,600 5,880 Miscellaneous 1,009 Other 750 840 4,940 Income (221) Other (230) (1,740) (230)	3,708	Purchase of Equipment and Software	1,600	2,590	2,590
2,905 Insurance 2,900 3,160 3,190 Expenses 4,328 Staff Subsistence 3,000 3,520 3,320 23,835 Seminars and Courses 20,040 17,620 17,370 Grants and Subscriptions 3,906 Subscription to Professional Bodies 6,220 5,600 5,880 Miscellaneous 750 840 4,940 Income Income (230) (1,740) (230)	0	Repairs & Maintenance	0	0	0
Expenses 4,328	0	Stationery	0	0	0
4,328 Staff Subsistence 3,000 3,520 3,320 23,835 Seminars and Courses 20,040 17,620 17,370 Grants and Subscriptions 3,906 Subscription to Professional Bodies 6,220 5,600 5,880 Miscellaneous 1,009 Other 750 840 4,940 Income (221) Other (230) (1,740) (230)	2,905	Insurance	2,900	3,160	3,190
23,835 Seminars and Courses Grants and Subscriptions 20,040 17,620 17,370 3,906 Subscription to Professional Bodies Miscellaneous 6,220 5,600 5,880 1,009 Other Income 750 840 4,940 (221) Other (230) (1,740) (230)		Expenses			
Grants and Subscriptions 3,906 Subscription to Professional Bodies 6,220 5,600 5,880 Miscellaneous 1,009 Other 750 840 4,940 Income (221) Other (230) (1,740) (230)	4,328	Staff Subsistence	3,000	3,520	3,320
3,906 Subscription to Professional Bodies 6,220 5,600 5,880 Miscellaneous 1,009 Other 750 840 4,940 Income (221) Other (230) (1,740) (230)	23,835	Seminars and Courses	20,040	17,620	17,370
Miscellaneous 1,009 Other 750 840 4,940 Income (221) Other (230) (1,740) (230)		Grants and Subscriptions			
1,009 Other 750 840 4,940 Income (221) Other (230) (1,740) (230)	3,906	Subscription to Professional Bodies	6,220	5,600	5,880
Income (221) Other (230) (1,740) (230)		Miscellaneous			
Income (221) Other (230) (1,740) (230)	1.009	Other	750	840	4.940
(221) Other (230) (1,740) (230)	,	Income			,-
1,964,819 DIRECT EXPENDITURE SUMMARY 2,160,640 2,140,130 2,276,710	(221)		(230)	(1,740)	(230)
	1,964,819	DIRECT EXPENDITURE SUMMARY	2,160,640	2,140,130	2,276,710

PORTFOLIO STAFFING COSTS	Actual 2007/08 £		Estimate 2008/09 £	Revised 2008/09 £	Estimate 2009/10 £
EXPENDITURE Employees Salaries Salar	2	PORTFOLIO STAFFING COSTS	2	۷	~
Employees Salaries Salaries		HOUSING			
2,270,305 Salaries		EXPENDITURE			
33,944 Appointment of New Staff		Employees			
112,617	2,270,305	Salaries	2,506,250	2,561,820	2,589,080
1,936		Appointment of New Staff			
277 Other 0 0 0 Premises Related Expenses 165 Garage Rents 110 110 110 0 Other 0 0 0 0 Transport Related Expenses 112,455 Car Allowances 121,510 119,660 119,360 Supplies and Services Supplies and Services 1,345 Equipment, Furniture and Materials 4,560 3,000 2,830 617 Clothing and Laundry 800 580 680 Printing, Stationery and General 0 0 580 680 9,673 Office Expenses 10,440 11,180 11,150 11,150 11,150 11,150 11,150 11,150 11,150 11,150 10 <			•	,	
Premises Related Expenses	4,936	Training	5,600	11,750	10,790
165	277		0	0	0
0 Other Transport Related Expenses 0 0 0 112,455 Car Allowances 121,510 119,660 119,360 Supplies and Services Supplies and Services		Premises Related Expenses			
Transport Related Expenses					
112,455	0	Other	0	0	0
Supplies and Services		Transport Related Expenses			
1,345	112,455	Car Allowances	121,510	119,660	119,360
617 Clothing and Laundry Printing, Stationery and General Printing, Stationery and General Office Expenses 10,440 11,180 11,150 9,673 Office Expenses 10,440 11,180 11,150 1,141 Books and Manuals 850 730 880 0 Legal 0 0 0 0 0 Bank Charges 0 0 0 0 0 Other 0 0 0 0 0 Other 0 0 0 0 0 Other 0 0 0 0 0 Communications and Computing 0 18,670 18,600 4,441 1 relephones 6,150 5,480 4,940 4,441 Telephones 6,150 5,480 4,940 7,192 Purchase of Equipment and Software 3,300 10,210 2,200 0 Repairs and Maintenance 0 20 20 20 1,477 Staff Subsistence 2,010 <		Supplies and Services			
Printing, Stationery and General 9,673 Office Expenses 10,440 11,180 11,150 1,141 Books and Manuals 850 730 880 0 Legal 0 0 0 0 0 Bank Charges 0 0 0 0 49,828 Professional and Consultancy 15,200 45,030 13,500 Communications and Computing 0 0 0 0 18,323 Postage 21,500 18,670 18,600 4,441 Telephones 6,150 5,480 4,940 7,192 Purchase of Equipment and Software 3,300 10,210 2,200 0 Repairs and Maintenance 0 20 20 0 Repairs and Subscriptions 0 380 1,800 1,477 Staff Subsistence 2,010 1,880 1,870 13,243 Seminars and Courses 21,450 22,880 18,380 Grants and Subscriptions 8,050<	1,345	Equipment, Furniture and Materials	4,560	3,000	2,830
9,673 Office Expenses 10,440 11,180 11,150 1,141 Books and Manuals 850 730 880 0 Legal 0 0 0 0 0 Bank Charges 0 0 0 0 49,828 Professional and Consultancy 15,200 45,030 13,500 0 Other 0 0 0 0 Communications and Computing Communications and Computing 18,323 Postage 21,500 18,670 18,600 4,441 Telephones 6,150 5,480 4,940 7,192 Purchase of Equipment and Software 3,300 10,210 2,200 0 Repairs and Maintenance 0 200 200 0 Repairs and Maintenance 0 890 1,800 1,477 Staff Subsistence 2,010 1,880 1,870 13,243 Seminars and Courses 21,450 22,880 18,380 Grants and	617	Clothing and Laundry	800	580	680
1,141 Books and Manuals 850 730 880 0 Legal 0 0 0 0 Bank Charges 0 0 0 49,828 Professional and Consultancy 15,200 45,030 13,500 0 Other 0 0 0 Communications and Computing 21,500 18,670 18,600 4,441 Telephones 6,150 5,480 4,940 7,192 Purchase of Equipment and Software 3,300 10,210 2,200 0 Repairs and Maintenance 0 20 200 0 Repairs and Maintenance 0 890 1,800 0 Repairs and Maintenance 0 890 1,800 1 Insurance 2 0 890 1,800 1 Staff Subsistence 2,010 1,880 1,870 13,243 Seminars and Courses 21,450 22,880 18,380 39,790 Subscription to Professional Bod		Printing, Stationery and General			
0 Legal 0 0 0 0 0 0 0 0 0 0 0 0 Bank Charges 0 0 0 0 0 0 49,828 Professional and Consultancy 0 Other 0 0 0 0 0 0 0 0 0 0 0 Communications and Computing 18,323 Postage 21,500 18,670 18,600 4,940 4,441 Telephones 6 Equipment and Software 3,300 10,210 2,200 5,480 4,940 7,192 Purchase of Equipment and Software 3,300 10,210 2,200 200 0 Repairs and Maintenance 0 200 200 200 200 200 0 Rental & Operating Leases 0 890 1,800 18,800 1,800 0 Insurance 2 2,010 1,880 1,870 0 0 0 Expenses 2 1,450 22,880 18,380 18,700 13,243 Seminars and Courses 2 21,450 22,880 18,380 18,380 Grants and Subscriptions 3 Subscription to Professional Bodies 8,050 10,320 10,530 10,530 Miscellaneous Miscellaneous 5 External Contracted Services 6,44,094 External Contractors 676,500 676,500 683,580 644,094 67,500 676,500 683,580 644,094 Capital Financing Costs 10,000 Deferred Government Grants 10,000 (46,090) (27,440) 0 0 0 0 0 0 0 (50,000) Deferred Government Grants 10,000 (46,090) (27,440) 0 0 0 0 0 0 0 0 0 0	9,673	Office Expenses	10,440	11,180	11,150
0 Bank Charges 0 0 0 49,828 Professional and Consultancy 15,200 45,030 13,500 0 Other 0 0 0 0 Communications and Computing Is,323 Postage 21,500 18,670 18,600 4,441 Telephones 6,150 5,480 4,940 7,192 Purchase of Equipment and Software 3,300 10,210 2,200 0 Repairs and Maintenance 0 200 200 0 Repairs and Meantenance 0 0 200 200 0 Rental & Operating Leases 0 890 1,800 1,800 1,800 1,800 1,800 1,800 1,800 1,800 1,800 1,800 1,870 3,243 Seminars and Courses 2,010 1,880 1,870 31,243 Seminars and Courses 21,450 22,880 18,380 18,380 38,380 38,380 10,320 10,530 38,380 38,380 38,380	1,141	Books and Manuals	850	730	880
49,828 Professional and Consultancy 0 ther 15,200 45,030 13,500 0 0 Other 0 0 0 Communications and Computing 0 0 0 18,323 Postage 2 21,500 18,670 18,600 4,940 1,940 1,940 1,940 1,941 1,940 1,9	0	Legal	0	0	0
0 Other Communications and Computing 0 0 0 18,323 Postage 21,500 18,670 18,600 4,441 Telephones 6,150 5,480 4,940 7,192 Purchase of Equipment and Software 3,300 10,210 2,200 0 Repairs and Maintenance 0 200 200 0 Rental & Operating Leases 0 890 1,800 0 Insurance 0 0 0 0 Expenses 0 890 1,800 1,800 1,870 3 1,870 3 1,870 3 1,830 1,870 3 1,	0	Bank Charges	0	0	0
Communications and Computing 18,323	49,828		15,200	45,030	13,500
18,323 Postage 21,500 18,670 18,600 4,441 Telephones 6,150 5,480 4,940 7,192 Purchase of Equipment and Software 3,300 10,210 2,200 0 Repairs and Maintenance 0 200 200 0 Rental & Operating Leases 0 890 1,800 0 Insurance 0 0 0 0 Expenses 2,010 1,880 1,870 1,477 Staff Subsistence 2,010 1,880 1,870 13,243 Seminars and Courses 21,450 22,880 18,380 Grants and Subscriptions 8,050 10,320 10,530 Miscellaneous 8,050 10,320 10,530 Miscellaneous 23,000 20,770 0 Agency & Contracted Services 676,500 676,500 683,580 644,094 External Contractors 676,500 676,500 683,580 Capital Financing Costs 91,660 38,740 <td>0</td> <td>Other</td> <td>0</td> <td>0</td> <td>0</td>	0	Other	0	0	0
18,323 Postage 21,500 18,670 18,600 4,441 Telephones 6,150 5,480 4,940 7,192 Purchase of Equipment and Software 3,300 10,210 2,200 0 Repairs and Maintenance 0 200 200 0 Rental & Operating Leases 0 890 1,800 0 Insurance 0 0 0 0 Expenses 2,010 1,880 1,870 1,477 Staff Subsistence 2,010 1,880 1,870 13,243 Seminars and Courses 21,450 22,880 18,380 Grants and Subscriptions 8,050 10,320 10,530 Miscellaneous 8,050 10,320 10,530 Miscellaneous 23,000 20,770 0 Agency & Contracted Services 676,500 676,500 683,580 644,094 External Contractors 676,500 676,500 683,580 Capital Financing Costs 91,660 38,740 <td></td> <td>Communications and Computing</td> <td></td> <td></td> <td></td>		Communications and Computing			
4,441 Telephones 6,150 5,480 4,940 7,192 Purchase of Equipment and Software 3,300 10,210 2,200 0 Repairs and Maintenance 0 200 200 0 Rental & Operating Leases 0 890 1,800 0 Insurance 0 0 0 0 Expenses 1,477 Staff Subsistence 2,010 1,880 1,870 13,243 Seminars and Courses 21,450 22,880 18,380 Grants and Subscriptions 8,050 10,320 10,530 Miscellaneous 3,000 20,770 0 4,404 Other 23,000 20,770 0 Agency & Contracted Services 676,500 676,500 683,580 Capital Financing Costs 676,500 676,500 683,580 Income 10 0 0 0 (50,000) Deferred Government Grants 0 0 0 0 (49,375) Other (64,510) (46,090) (27,440)	18,323		21,500	18,670	18,600
7,192 Purchase of Equipment and Software 3,300 10,210 2,200 0 Repairs and Maintenance 0 200 200 0 Rental & Operating Leases 0 890 1,800 0 Insurance 0 0 0 0 Expenses 1,477 Staff Subsistence 2,010 1,880 1,870 13,243 Seminars and Courses 21,450 22,880 18,380 Grants and Subscriptions 8,050 10,320 10,530 Miscellaneous 300 20,770 0 Agency & Contracted Services 23,000 20,770 0 644,094 External Contractors 676,500 676,500 683,580 Capital Financing Costs 91,660 38,740 31,930 Income (50,000) Deferred Government Grants 0 0 0 (49,375) Other (64,510) (46,090) (27,440)		· · · · · · · · · · · · · · · · · · ·			4.940
0 Repairs and Maintenance 0 200 200 0 Rental & Operating Leases 0 890 1,800 0 Insurance 0 0 0 Expenses 2 0 0 0 1,477 Staff Subsistence 2,010 1,880 1,870 13,243 Seminars and Courses 21,450 22,880 18,380 Grants and Subscriptions 8,050 10,320 10,530 Miscellaneous 8,050 10,320 10,530 Miscellaneous 23,000 20,770 0 Agency & Contracted Services 676,500 676,500 683,580 Capital Financing Costs 676,500 676,500 683,580 1ncome 1ncome 1ncome 0 0 0 (50,000) Deferred Government Grants 0 0 0 0 (49,375) Other (64,510) (46,090) (27,440)		•			,
0 Rental & Operating Leases 0 890 1,800 0 Insurance 0 0 0 Expenses 1,477 Staff Subsistence 2,010 1,880 1,870 13,243 Seminars and Courses 21,450 22,880 18,380 Grants and Subscriptions 7,950 Subscription to Professional Bodies 8,050 10,320 10,530 Miscellaneous Miscellaneous 23,000 20,770 0 Agency & Contracted Services 676,500 676,500 683,580 Capital Financing Costs 91,660 38,740 31,930 Income 10 0 0 0 (50,000) Deferred Government Grants 0 0 0 0 (49,375) Other (64,510) (46,090) (27,440)					
0 Insurance 0 0 0 Expenses 1,477 Staff Subsistence 2,010 1,880 1,870 13,243 Seminars and Courses 21,450 22,880 18,380 7,950 Subscription to Professional Bodies 8,050 10,320 10,530 Miscellaneous 19,740 Other 23,000 20,770 0 Agency & Contracted Services 644,094 External Contractors 676,500 676,500 683,580 Capital Financing Costs 291,660 38,740 31,930 Income (50,000) Deferred Government Grants 0 0 0 (49,375) Other (64,510) (46,090) (27,440)		·			
Expenses 1,477 Staff Subsistence 2,010 1,880 1,870 13,243 Seminars and Courses 21,450 22,880 18,380 Grants and Subscriptions 3,000 10,320 10,530 Miscellaneous 19,740 Other 23,000 20,770 0 Agency & Contracted Services 644,094 External Contractors 676,500 676,500 683,580 Capital Financing Costs 38,324 Capital Charges 91,660 38,740 31,930 Income (50,000) Deferred Government Grants 0 0 0 0 (49,375) Other (64,510) (46,090) (27,440)		. •			
1,477 Staff Subsistence 2,010 1,880 1,870 13,243 Seminars and Courses 21,450 22,880 18,380 Grants and Subscriptions 7,950 Subscription to Professional Bodies 8,050 10,320 10,530 Miscellaneous 19,740 Other 23,000 20,770 0 Agency & Contracted Services 676,500 676,500 683,580 Capital Financing Costs 91,660 38,740 31,930 Income 10,000 Deferred Government Grants 0 0 0 (50,000) Deferred Government Grants 0 0 0 (49,375) Other (64,510) (46,090) (27,440)	-		-	-	•
13,243 Seminars and Courses 21,450 22,880 18,380 Grants and Subscriptions 3,050 10,320 10,530 Miscellaneous 23,000 20,770 0 Agency & Contracted Services 676,500 676,500 683,580 Capital Financing Costs 91,660 38,740 31,930 Income (50,000) Deferred Government Grants 0 0 0 (49,375) Other (64,510) (46,090) (27,440)	1 477	·	2 010	1 880	1 870
Grants and Subscriptions Subscription to Professional Bodies 8,050 10,320 10,530	,		•	,	,
7,950 Subscription to Professional Bodies 8,050 10,320 10,530 Miscellaneous 23,000 20,770 0 Agency & Contracted Services 644,094 External Contractors 676,500 676,500 683,580 Capital Financing Costs 91,660 38,740 31,930 Income 10,000 Deferred Government Grants 0 0 0 0 (49,375) Other (64,510) (46,090) (27,440)	,		_ :, : : :	,,	,
Miscellaneous 19,740 Other 23,000 20,770 0 Agency & Contracted Services 644,094 External Contractors 676,500 676,500 683,580 Capital Financing Costs 38,324 Capital Charges 91,660 38,740 31,930 Income (50,000) Deferred Government Grants 0 0 0 0 (49,375) Other (64,510) (46,090) (27,440)	7 950	·	8 050	10 320	10 530
19,740 Other Agency & Contracted Services 23,000 20,770 0 644,094 External Contractors 676,500 676,500 683,580 Capital Financing Costs 91,660 38,740 31,930 Income Income 0 0 0 (50,000) Deferred Government Grants 0 0 0 (49,375) Other (64,510) (46,090) (27,440)	.,000	•	3,000	.0,020	.0,000
Agency & Contracted Services 644,094 External Contractors 676,500 676,500 683,580 Capital Financing Costs 38,324 Capital Charges 91,660 38,740 31,930 Income (50,000) Deferred Government Grants 0 0 0 0 (49,375) Other (64,510) (46,090) (27,440)	19 740		23 000	20 770	0
644,094 External Contractors 676,500 676,500 683,580 Capital Financing Costs 91,660 38,740 31,930 Income 0 0 0 (50,000) Other (64,510) (46,090) (27,440)	10,7 40		20,000	20,770	· ·
Capital Financing Costs 38,324 Capital Charges 91,660 38,740 31,930 Income (50,000) Deferred Government Grants 0 0 0 (49,375) Other (64,510) (46,090) (27,440)	644 094	• ,	676 500	676 500	683 580
38,324 Capital Charges 91,660 38,740 31,930 Income (50,000) Deferred Government Grants 0 0 0 (49,375) Other (64,510) (46,090) (27,440)	044,034		070,300	070,300	000,000
Income (50,000) Deferred Government Grants 0 0 0 (49,375) Other (64,510) (46,090) (27,440)	38 324		01 660	38 740	31 030
(50,000) Deferred Government Grants 0 0 0 (49,375) Other (64,510) (46,090) (27,440)	30,324		31,000	30,740	31,330
(49,375) Other (64,510) (46,090) (27,440)	(50,000)		Λ	Λ	Λ
	,				
3,252,712 DIRECT EXPENDITURE SUMMARY 3,477,130 3,695,870 3,507,400	(40,010)	Julio	(04,510)	(40,030)	(21,440)
	3,252,712	DIRECT EXPENDITURE SUMMARY	3,477,130	3,695,870	3,507,400

Actual 2007/08 £		Estimate 2008/09 £	Revised 2008/09 £	Estimate 2009/10 £
۷	PORTFOLIO STAFFING COSTS	۷	2	2
	PLANNING			
	EXPENDITURE			
	Employees			
2,118,414	Salaries	2,449,050	2,158,210	2,455,260
33,167	Appointment of New Staff	0	15,130	0
4,343	Agency Staff	0	0	0
8,371	Training	8,790	10,750	7,750
0	Other	0	400	0
	Premises			
199	Other	0	0	0
	Transport Related Expenses			
96,584	Car Allowances	114,860	105,210	113,900
	Supplies and Services			
6,118	Equipment, Furniture and Materials	5,720	5,580	5,640
0	Clothing and Laundry	30	30	30
	Printing, Stationery and General			
7,887	Office Expenses	4,810	4,660	4,810
0	Legal	0	1,000	0
1,646	Books and Manuals	1,360	1,660	1,360
	Services			
1,895	Professional and Consultancy	0	32,850	0
30,577	Data capture	33,020	32,020	59,700
0	Other	0	14,860	0
	Communications and Computing			
16,314	Postage	19,520	10,250	10,520
1,269	Telephones	1,570	1,170	1,290
0	Purchase of Equipment and Software	110	2,630	0
0	Repair and Maintenance	0	0	0
488	Insurance	480	470	470
	Expenses			
1,649	Staff Subsistence	1,340	1,380	1,400
8,480	Seminars and Courses	11,240	9,270	9,430
	Grants and Subscriptions			
6,277	Subscription to Professional Bodies	7,910	7,990	7,090
,	Miscellaneous	•	,	,
2,367	Other	1,950	1,950	2,000
,	Capital Financing Costs	,	,	,
105	Capital Charges	100	310	200
	Income			
0	Government Grants	0	0	0
(27)	Other	0	(20)	0
(=1)	34.6.	ŭ	(20)	· ·
2,346,123	DIRECT EXPENDITURE SUMMARY	2,661,860	2,417,760	2,680,850
_,,				,

NEW COMMUNITIES	Actual 2007/08 £		Estimate 2008/09 £	Revised 2008/09 £	Estimate 2009/10 £
EXPENDITURE Employees Salaries O 49,350 O 49,350 O 32,000 O 315 Agency Staff O 32,000 O 32,000 O 3143 Training 8,650 6,070 7,910 O ther O 0 0 0 O 0 0 0 O 0 0 0 0 O 0 0 0 0	~	PORTFOLIO STAFFING COSTS	~	~	~
International Professional Registration International Professional Registration International Professional Registration International Registrational Registrati		NEW COMMUNITIES			
1,116,995					
14,828		• •			
315					
3,143		• •			
Other Premises Premises Premises Premises O Repairs & Maintenance O O O O O O O O O		• ,			
Premises					
0 Repairs & Maintenance Other 0 47,270 Supplies and Services 3Upplies and Services 2 0 1,890 1,620 0 1,620 0 1650 100 3,030 3,280 3,030 3,280 3,030 3,280 3,030 3,280 413 Books and Manuals 1,370 820 1,650 Services 8 2,260 3,030 3,280 1,650 Services 8 20 1,650 Services 8 20 1,650 Services 8 20 1,650 Services 9 1,650 Services 8 20 1,650 Services 8 1,000 0 0 0 0 0 0 0 0 0	210		U	610	0
168 Other Transport Related Expenses 0 0 0 25,175 Car Allowances 41,650 41,660 47,270 8,909 Equipment, Furniture and Materials 1,080 1,890 1,620 0 Clothing & Laundry 0 150 100 3,653 Printing, Stationery and Office Exps 2,260 3,030 3,280 413 Books and Manuals 1,370 820 1,650 Services Services 0 0 0 0 10,935 Professional & Consultancy 60,500 10,000 0 0 0 Olicrofliming 0	0		0	0	0
Transport Related Expenses		•			
25,175	100		0	U	U
Supplies and Services	25 175	·	41.650	41 660	47 270
4,909 Equipment, Furniture and Materials 1,080 1,890 1,620 0 Clothing & Laundry 0 150 100 3,653 Printing, Stationery and Office Exps 2,260 3,030 3,280 413 Books and Manuals 1,370 820 1,650 Services 10,935 Professional & Consultancy 60,500 10,000 0 0 Microfilming 0 0 0 0 0 Other 0 5,940 3,070 3,250 0<	25,175		41,030	41,000	47,270
0 Clothing & Laundry 0 150 100 3,653 Printing, Stationery and Office Exps 2,260 3,030 3,280 413 Books and Manuals 1,370 820 1,650 Services 10,935 Professional & Consultancy 60,500 10,000 0 0 Microfilming 0 0 0 0 0 Other 0 50 0 0 0 0 Communications and Computing 0 3,070 3,250 0	4 000	• •	1.080	1 800	1 620
3,653 Printing, Stationery and Office Exps 2,260 3,030 3,280 413 Books and Manuals 1,370 820 1,650 Services 10,935 Professional & Consultancy 60,500 10,000 0 0 Microfilming 0 0 0 0 0 Other 0 50 2 2 0		·			
At13	~				
Services				-,	
10,935	410		1,070	020	1,000
0 Microfilming 0 Other 0 0 50 0 0 Communications and Computing 5,940 3,070 3,250 3,250 4,683 Postage 5,940 680 790 3,070 3,250 839 Telephones 880 680 790 680 790 455 Purchase of Equipment & Software 0 0 0 0 0 0 0 Development of Orchard 0 0 0 0 0 0 Repairs & Maintenance 0 0 0 0 0 0 Rental & Operational Leases 0 0 0 0 0 0 Rental & Operational Leases 0 0 0 0 0 0 Stationery 0 0 0 0 0 0 Insurance 0 0 0 0 0 0 Insurance 1,200 1,350 1,350 1,770 4,857 Seminars & Courses 6,050 8,060 7,730 4,513 Subscription to Professional Bodies 4,750 6,240 8,380 Miscellaneous Miscellaneous 51 Other 0 0 0 22,690 Capital Financing Costs 0 0 0 0 0 0 Income	10 935		60 500	10 000	0
0 Other Communications and Computing 0 50 0 4,683 Postage 5,940 3,070 3,250 839 Telephones 880 680 790 455 Purchase of Equipment & Software 0 0 0 0 0 Development of Orchard 0 1,770 4,857 Seminars & Courses 6,050 8,060 7,730 6,240 8,380 8,380 8,380		-		,	
Communications and Computing 4,683		· · · · · · · · · · · · · · · · · · ·			
4,683 Postage 5,940 3,070 3,250 839 Telephones 880 680 790 455 Purchase of Equipment & Software 0 0 0 0 0 Development of Orchard 0 0 0 0 0 Repairs & Maintenance 0 0 0 0 0 Rental & Operational Leases 0 0 0 0 0 Stationery 0 0 0 0 0 Insurance 0 0 0 0 Expenses 1,200 1,350 1,770 1,770 1,857 Seminars & Courses 6,050 8,060 7,730 3,380 7,730 6,240 8,380<	-		•		-
839 Telephones 880 680 790 455 Purchase of Equipment & Software 0 0 0 0 Development of Orchard 0 0 0 0 Repairs & Maintenance 0 0 0 0 Rental & Operational Leases 0 0 0 0 Stationery 0 0 0 0 Insurance 0 0 0 0 Insurance 0 0 0 0 Staff Subsistence 1,200 1,350 1,770 4,857 Seminars & Courses 6,050 8,060 7,730 Grants and Subscriptions 4,750 6,240 8,380 Miscellaneous 4,750 6,240 8,380 51 Other 0 0 0 22,690 Capital Financing Costs 0 0 0 0 Income 0 0 0 0 0 Income	4.683	· · ·	5.940	3.070	3.250
A55		•	•		,
0 Development of Orchard 0 0 0 0 Repairs & Maintenance 0 0 0 0 Rental & Operational Leases 0 0 0 0 Stationery 0 0 0 0 Insurance 0 0 0 0 Expenses 1,200 1,350 1,770 1,770 1,857 Seminars & Courses 6,050 8,060 7,730 6,240 8,380 6,050 8,060 7,730 6,240 8,380 8,380 8,380 6,240 8,380		•			
0 Rental & Operational Leases 0 0 0 0 Stationery 0 0 0 0 Insurance 0 0 0 Expenses 1,064 Staff Subsistence 1,200 1,350 1,770 4,857 Seminars & Courses 6,050 8,060 7,730 Grants and Subscriptions 4,513 Subscription to Professional Bodies 4,750 6,240 8,380 Miscellaneous 51 Other 0 0 22,690 Capital Financing Costs Capital Charges 0 0 0 0 0 Capital Charges 0 0 0 0 Income 0 0 0 0 0 Deferred Government Grants 0 0 0 (14,229) Other (93,710) (38,130) (5,000)	0		0	0	0
0 Stationery 0 0 0 0 Insurance 0 0 0 Expenses Expenses 1,064 Staff Subsistence 1,200 1,350 1,770 4,857 Seminars & Courses 6,050 8,060 7,730 Grants and Subscriptions 4,513 Subscription to Professional Bodies 4,750 6,240 8,380 Miscellaneous Other 0 0 22,690 Capital Financing Costs Capital Charges 0 0 0 0 0 Capital Charges 0 0 0 0 Income 0 0 0 0 0 0 Deferred Government Grants 0 0 0 0 (14,229) Other (93,710) (38,130) (5,000)	0	Repairs & Maintenance	0	0	0
0 Insurance 0 0 0 Expenses 1,064 Staff Subsistence 1,200 1,350 1,770 4,857 Seminars & Courses 6,050 8,060 7,730 Grants and Subscriptions 4,513 Subscription to Professional Bodies 4,750 6,240 8,380 Miscellaneous 0 0 0 22,690 Capital Financing Costs 0 0 0 0 Capital Charges 0 0 0 0 Income 0 0 0 0 0 Deferred Government Grants 0 0 0 (14,229) Other (93,710) (38,130) (5,000)	0	Rental & Operational Leases	0	0	0
Expenses 1,064 Staff Subsistence 1,200 1,350 1,770	0	Stationery	0	0	0
1,064 Staff Subsistence 1,200 1,350 1,770 4,857 Seminars & Courses 6,050 8,060 7,730 Grants and Subscriptions 4,513 Subscription to Professional Bodies 4,750 6,240 8,380 Miscellaneous 51 Other 0 0 22,690 Capital Financing Costs 0 Capital Charges 0 0 0 Income 0 0 0 0 0 Deferred Government Grants 0 0 0 (14,229) Other (93,710) (38,130) (5,000)	0	Insurance	0	0	0
4,857 Seminars & Courses Grants and Subscriptions 6,050 8,060 7,730 4,513 Subscription to Professional Bodies Miscellaneous 4,750 6,240 8,380 51 Other Capital Financing Costs 0 0 22,690 0 Capital Charges 0 0 0 0 Income Income 0		Expenses			
Grants and Subscriptions 4,513 Subscription to Professional Bodies 4,750 6,240 8,380 Miscellaneous 0 0 22,690 51 Other 0 0 22,690 Capital Financing Costs 0 0 0 0 Income 0 0 0 0 0 0 Income 0	1,064	Staff Subsistence	1,200	1,350	1,770
4,513 Subscription to Professional Bodies 4,750 6,240 8,380 Miscellaneous 0 0 22,690 51 Other 0 0 22,690 Capital Financing Costs 0 0 0 0 Income 0 0 0 0 0 0 Deferred Government Grants 0 0 0 0 (14,229) Other (93,710) (38,130) (5,000)	4,857	Seminars & Courses	6,050	8,060	7,730
Miscellaneous 51 Other 0 0 22,690 Capital Financing Costs 0 Capital Charges 0 0 0 0 Income 0 Deferred Government Grants 0 0 0 (14,229) Other (93,710) (38,130) (5,000)		Grants and Subscriptions			
51 Other 0 0 22,690 Capital Financing Costs 0 0 0 0 Capital Charges 0 0 0 Income 0 0 0 0 (14,229) Other (93,710) (38,130) (5,000)	4,513	Subscription to Professional Bodies	4,750	6,240	8,380
Capital Financing Costs 0 Capital Charges 0 0 0 Income 0 Deferred Government Grants 0 0 0 (14,229) Other (93,710) (38,130) (5,000)		Miscellaneous			
0 Capital Charges 0 0 0 Income 0 0 0 0 0 Deferred Government Grants 0 0 0 (14,229) Other (93,710) (38,130) (5,000)	51		0	0	22,690
Income 0 Deferred Government Grants 0 (14,229) Other 0 (93,710) (38,130) (5,000)		Capital Financing Costs			
0 Deferred Government Grants 0 0 0 0 (14,229) Other (93,710) (38,130) (5,000)	0	Capital Charges	0	0	0
(14,229) Other (93,710) (38,130) (5,000)					
	~			-	
1,182,977 DIRECT EXPENDITURE SUMMARY 1,635,780 1,659,460 1,979,930	(14,229)	Other	(93,710)	(38,130)	(5,000)
	1,182,977	DIRECT EXPENDITURE SUMMARY	1,635,780	1,659,460	1,979,930

Actual 2007/08 £		Estimate 2008/09 £	Revised 2008/09 £	Estimate 2009/10 £
~	PORTFOLIO STAFFING COSTS	2	2	~
	POLICY, IMPROVEMENT AND COMMUNICATIONS (including ICT)			
	EXPENDITURE			
	Employees			
970,111	Salaries	1,201,620	1,182,970	1,323,280
23,935	Appointment of New Staff	7,660	15,010	7,660
23,245	Agency Staff	0	400	0
6,328	Training	25,370	21,500	21,500
393	Other	0	480	0
	Premises Related Expenses			_
216	Garage Rents	0	0	0
18,447	Repairs & Maintenance	5,250	5,250	5,380
17	Other	0	0	0
0 == 1	Transport Related Expenses	0.000	0.700	7.000
8,571	Car Allowances	8,680	6,780	7,330
0.040	Supplies and Services	000	000	000
8,216	Equipment, Furniture and Materials	920	920	930
0	Clothing and Laundry	0	50	0
4 407	Printing, Stationery and General	4 000	0.700	0.000
1,107	Office Expenses	1,090	2,780	2,830
1,410	Books and Manuals	1,350	850	860
55,553	Professional and Consultancy	53,850	76,620	34,510
0.40	Communications and Computing	000	000	000
248	Postage	330	200	330
44,572	Telephones	46,050	45,030	47,200
61,989	Purchase of Equipment & Software	94,090	118,420	53,920
16,682	Development of Orchard	18,450	19,900	17,800
198,750	Repair and Maintenance	243,370	254,900	271,630
1,526	Rental and Operational Leases	0	0	0
99	Stationery	0	0	0
4,601	Insurance	5,000	4,810	4,930
1 117	Expenses	1.010	060	1 450
1,417	Staff Subsistence	1,910	960	1,450
5,095	Seminars and Courses	12,010	9,440	10,950
3,783	Grants and Subscriptions Subscription to Professional Bodies	3,980	4.260	4 260
3,703	Miscellaneous	3,900	4,360	4,360
136	Other	150	150	150
130	Capital Financing Costs	130	150	150
374,978	Capital Charges	338,560	308,890	314,720
374,970		330,300	300,090	314,720
(13,392)	Income Deferred Government Grants	0	(2,080)	(20,000)
(13,392)	Other	0	(19,400)	(20,000)
1,818,033	DIRECT EXPENDITURE SUMMARY	2,069,690	2,059,190	2,111,720
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PORTFOLIO STAFFING COSTS	Actual 2007/08 £		Estimate 2008/09 £	Revised 2008/09 £	Estimate 2009/10 £
EXPENDITURE Employees Salaries Salarie	L	PORTFOLIO STAFFING COSTS	L	L	۷
Employees Salaries O		LEADER			
Salaries		EXPENDITURE			
3,401		Employees			
374 Agency Staff 0 0 0 1,535 Training 0 0 0 0 Other 0 230 0 Premises	245,759	Salaries	249,430	185,540	235,790
1,535		• •			
0 Other Premises 0 230 0 0 Rent 0 0 0 0 Repairs & Maintenance 0 0 0 0 Other 0 0 0 Transport Related Expenses 3.Vapiles and Services 10,900 7,290 8,840 Supplies and Services 200 50 100 0 Equipment, Furniture and Materials 200 50 100 0 Coltring and Laundry 0 0 0 0 Clothing and Laundry 0 0 0 1 Office Expenses 200 170 220 0 Books and Manuals 50 10 20 0 Professional and Consultancy 0 0 0 0 Postage 0 0 0 173 Telephones 380 200 20 173 Telephones 380 200 20		- ·			
Premises		· · · · · · · · · · · · · · · · · · ·			
0 Rent O O O O O O O O O O O O O O O O O O O	0		0	230	0
0 Repairs & Maintenance 0 0 0 0 Other 0 0 0 Transport Related Expenses 10,900 7,290 8,840 Supplies and Services 200 50 100 0 Equipment, Furniture and Materials 200 50 100 0 Clothing and Laundry 0 0 0 0 Printing, Stationery and General 220 170 220 0 Books and Manuals 50 10 20 0 Professional and Consultancy 0 0 0 0 0 Porfessional and Computing 0 <td></td> <td></td> <td></td> <td></td> <td></td>					
0 Other 0 0 Transport Related Expenses 7,743 Car Allowances 10,900 7,290 8,840 8upplies and Services 30 50 100 0 Equipment, Furniture and Materials 200 50 100 0 Clothing and Laundry 0 0 0 0 Printing, Stationery and General 220 170 220 10 Books and Manuals 50 10 20 0 Books and Manuals 50 10 20 0 Professional and Consultancy 0 0 0 0 Professional and Consultancy 0 0 0 0 Postage 0 0 0 0 173 Telephones 380 200 20 0 Purchase of Equipment & Software 0 0 0 0 Repair and Maintenance 0 0 0 0 Repair and Maintenance					
Transport Related Expenses 10,900 7,290 8,840 7,743 Car Allowances 10,900 7,290 8,840 Supplies and Services 200 50 100 0 Equipment, Furniture and Materials 200 50 100 0 Clothing and Laundry 0 0 0 0 Printing, Stationery and General 220 170 220 0 Books and Manuals 50 10 20 0 Professional and Consultancy 0 0 0 0 Postage 0 0 0 173 Telephones 380 200 220 0 Purchase of Equipment & Software 0 0 0 0 Development of Orchard System 0 0 0 0 Repair and Maintenance 0 0 0 0 Rental and Operational Leases 0 0 0 0 Rental and Conscional Leases 7 160					
7,743 Car Allowances Supplies and Services 10,900 7,290 8,840 Supplies and Services 200 50 100 Capulpment, Furniture and Materials 200 50 100 Capital Furniture and Materials 200 50 10 Office Expenses 220 170 220 312 Office Expenses 220 170 220 0 Books and Manuals 50 10 20 0 Professional and Consultancy 0 0 0 0 Professional and Consultancy 0 0 0 0 Professional and Consultancy 0 0 0 173 Telephones 380 200 220 173 Telephones 380 200 220 0 Development of Orchard System 0 0 0 0 Repair and Maintenance 0 0 0 0 Rental and Operational Leases 7 160 160	0		0	0	0
Supplies and Services		·			
0 Equipment, Furniture and Materials 200 50 100 0 Clothing and Laundry 0 0 0 Printing, Stationery and General 312 Office Expenses 220 170 220 0 Books and Manuals 50 10 20 0 Professional and Consultancy 0 0 0 0 Postage 0 0 0 0 173 Telephones 380 200 220 0 Postage 0 0 0 0 173 Telephones 380 200 220 0 Purchase of Equipment & Software 0 0 0 0 0 Development of Orchard System 0<	7,743		10,900	7,290	8,840
0 Clothing and Laundry Printing, Stationery and General 0 0 312 Office Expenses 220 170 220 0 Books and Manuals 50 10 20 0 Professional and Consultancy 0 0 0 Communications and Computing 0 0 0 325 Postage 0 0 0 173 Telephones 380 200 220 0 Purchase of Equipment & Software 0 0 0 0 Development of Orchard System 0 0 0 0 Development of Orchard System 0 0 0 0 Repair and Maintenance 0 0 0 0 Repair and Maintenance 0 0 0 0 Repair and Maintenance 0 0 0 0 Restail and Operational Leases 0 0 0 10 Insurance 70 160 160 <tr< td=""><td>_</td><td>• •</td><td></td><td></td><td></td></tr<>	_	• •			
Printing, Stationery and General					
312 Office Expenses 220 170 220 0 Books and Manuals 50 10 20 0 Professional and Consultancy 0 0 0 Communications and Computing Communications and Computing 0 0 0 325 Postage 0 0 0 0 173 Telephones 380 200 220 0 Purchase of Equipment & Software 0 0 0 0 0 Development of Orchard System 0 1 0 1 0 0	0		0	0	0
0 Books and Manuals 50 10 20 0 Professional and Consultancy 0 0 0 Communications and Computing 325 Postage 0 0 0 173 Telephones 380 200 220 0 Purchase of Equipment & Software 0 0 0 0 Development of Orchard System 0 0 0 0 Repair and Maintenance 0 0 0 0 Rental and Operational Leases 0 0 0 0 Rental and Operational Leases 0 0 0 0 Stationery 0 0 0 0 Insurance 0 0 0 0 Staff Subsistence 70 160 160 1,591 Seminars and Courses 1,700 890 1,200 284 Subscription to Professional Bodies 430 370 370 Miscellaneous <td< td=""><td></td><td>·</td><td></td><td></td><td></td></td<>		·			
0 Professional and Consultancy Communications and Computing 0 0 0 325 Postage 0 0 0 173 Telephones 380 200 220 0 Purchase of Equipment & Software 0 0 0 0 Development of Orchard System 0 0 0 0 Repair and Maintenance 0 0 0 0 Rental and Operational Leases 0 0 0 0 Rental and Operational Leases 0 0 0 0 Insurance 0 0 0 0 Insurance 0 0 0 Expenses 70 160 160 1,591 Seminars and Courses 1,700 890 1,200 1,591 Seminars and Courses 430 370 370 284 Subscription to Professional Bodies 430 370 0 Miscellaneous 0 0 0 0		•			
Communications and Computing 325					
325 Postage 0 0 0 173 Telephones 380 200 220 0 Purchase of Equipment & Software 0 0 0 0 Development of Orchard System 0 0 0 0 Repair and Maintenance 0 0 0 0 Rental and Operational Leases 0 0 0 0 Stationery 0 0 0 0 Insurance 0 0 0 0 Insurance 70 160 160 1,591 Seminars and Courses 1,700 890 1,200 Grants and Subscriptions 370 370 370 Miscellaneous 430 370 370 0 Other 0 370 0 Agency and Contracted Services 0 0 0 0 External Contractors 0 0 0 0 Capital Charges 0 0<	0	·	0	0	0
173 Telephones 380 200 220 0 Purchase of Equipment & Software 0 0 0 0 Development of Orchard System 0 0 0 0 Repair and Maintenance 0 0 0 0 Rental and Operational Leases 0 0 0 0 Stationery 0 0 0 0 Insurance 0 0 0 0 Insurance 0 0 0 0 Staff Subsistence 70 160 160 1,591 Seminars and Courses 1,700 890 1,200 Grants and Subscriptions 370 370 370 284 Subscription to Professional Bodies 430 370 370 Miscellaneous 0 370 0 Agency and Contracted Services 0 0 0 External Contractors 0 0 0 Capital Financing Costs 0	005	· •	•	•	•
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Expenses 73					
73 Staff Subsistence 70 160 160 1,591 Seminars and Courses 1,700 890 1,200 Grants and Subscriptions 284 Subscription to Professional Bodies 430 370 370 Miscellaneous 0 Other 0 370 0 Agency and Contracted Services 0 External Contractors 0 0 0 Capital Financing Costs 0 0 0 0 Capital Charges 0 0 0 Income 0 0 0 0 Deferred Government Grants 0 0 0	U		U	U	U
1,591 Seminars and Courses 1,700 890 1,200 Grants and Subscriptions 430 370 370 284 Subscription to Professional Bodies 430 370 370 Miscellaneous 0 370 0 Agency and Contracted Services 0 0 0 Capital Contractors 0 0 0 Capital Financing Costs 0 0 0 Capital Charges 0 0 0 Income 0 0 0 0 Deferred Government Grants 0 0 0	70	•	70	160	160
Grants and Subscriptions 284 Subscription to Professional Bodies Miscellaneous 430 370 370 0 Other Oth					
284 Subscription to Professional Bodies Miscellaneous 430 370 370 0 Other Other Other Other Other Other Agency and Contracted Services 0 0 0 0 0 External Contractors Other Capital Financing Costs 0 0 0 0 0 Capital Charges Other Charges	1,591		1,700	890	1,200
Miscellaneous 0 Other 0 370 0 Agency and Contracted Services 0 0 0 External Contractors 0 0 0 Capital Financing Costs 0 0 0 Capital Charges 0 0 0 Income 0 0 0 0 Deferred Government Grants 0 0 0	204	•	420	270	270
0 Other 0 370 0 Agency and Contracted Services 0 0 0 External Contractors 0 0 0 Capital Financing Costs 0 0 0 Capital Charges 0 0 0 Income 0 0 0 0 Deferred Government Grants 0 0 0	204		430	370	370
Agency and Contracted Services 0 External Contractors 0 0 0 Capital Financing Costs 0 0 0 0 Capital Charges 0 0 0 Income 0 0 0 0 Deferred Government Grants 0 0 0	0		0	270	0
0 External Contractors 0 0 0 Capital Financing Costs 0 0 0 0 Capital Charges 0 0 0 Income 0 0 0 0 0 Deferred Government Grants 0 0 0	U		0	370	U
Capital Financing Costs 0 Capital Charges 0 0 0 Income 0 Deferred Government Grants 0 0 0	0		0	0	0
0 Capital Charges 0 0 0 Income 0 Deferred Government Grants 0 0 0	U		0	U	U
Income 0 Deferred Government Grants 0 0 0	0		0	0	0
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239,365 DIRECT EXPENDITURE SUMMARY 263,380 194,780 246,920	239,365	DIRECT EXPENDITURE SUMMARY	263,380	194,780	246,920

Actual 2007/08		Estimate 2008/09	Revised 2008/09	Estimate 2009/10
£	WATERBEACH DEPOT	£	£	£
	EVDENDITUDE			
	EXPENDITURE Premises Related Expenses			
1,969	Repair and Maintenance	3,100	3,100	3,100
13,875	Rates	14,220	14,440	15,020
13,249	Water and Sewerage Services	14,140	13,580	13,920
35,001	Rent	35,000	35,000	35,000
2,139	Fire protection/security	2,960	2,960	2,260
9,983	Cleaning and Domestic Supplies	10,180	9,950	10,180
4,488	Catering Provisions	5,560	4,790	5,340
908	Premises Insurance	920	810	830
2,432	Supplies and Services Equipment	1,870	1,270	1,870
21,335	Communications and IT	20,650	24,060	24,680
788	Miscellaneous insurance	630	640	660
135	Miscellaneous other	690	0	630
	Central, Departmental and Support Services			
7,417	Total services on previous basis	7,750	0	0
0	Corporate Services	0	680	730
0	Health and Environmental Services	0	10,730	11,160
20,409	Capital Charges	0	0	1,000
134,128	NET EXPENDITURE to be recharged	117,670	122,010	126,380
	CAMBOURNE OFFICE			
	EXPENDITURE			
	Transport Related Expenses			
83,308	Contract Hire	7,370	8,040	0
47,705	Travel	8,630	7,560	0
40.740	Premises Related Expenses	45.040	47.040	47.050
48,748	Repair and Maintenance	45,340	47,810	47,350
3,278 77,407	Grounds Maintenance Energy Costs	3,330 90,180	3,450 98,340	3,540 113,700
77,407	Rent & Rates	90,100	90,340	113,700
289,488	Business Rates	296,730	301,220	313,270
0	Car Park Lease	7,500	10,000	0
19,313	Business Park service charge	19,540	19,540	19,540
3,535	Water Services	3,580	6,510	6,680
909	Fixtures and Fittings	1,160	1,160	1,160
6,232	Purchase of Security Systems	7,330	7,330	7,330
69,366	Cleaning and Domestic Supplies	78,370	70,710	75,540
9,681	Premises Insurance Supplies and Services	10,800	10,450	10,950
21,916	Equipment, Furniture & Fittings	5,490	5,490	5,490
6,500	Legal / architects Fees - Car Park	0,400	60	0,400
36,816	Consultancy	0	0	0
0	Pest control	0	90	90
	Communications and Computing			
60,104	Telephones	65,480	50,030	51,280
1,080	New Equipment	1,000	1,000	1,000
2,057	Maintenance	13,430	20,830	25,220
2,948 6,608	Miscellaneous Expenses Miscellaneous Insurance	2,700 8,110	3,020 8,280	3,090 8,490
0,000	Central, Departmental and Support Services	0,110	0,200	0,490
154,265	Total services on previous basis	100,040	0	0
0	Corporate Services	0	11,650	11,550
0	Health and Environmental Services	0	850	880
0	Affordable Homes	0	167,730	131,850
	Capital Financing Costs			
399,647	Capital Charges	171,940	171,940	171,940
1,350,911	TOTAL EXPENDITURE	948,050	1,033,090	1,009,940
_	INCOME	_	_	
0	Other Recoverable Costs	0	0	0
1,350,911	NET EXPENDITURE to be recharged	948,050	1,033,090	1,009,940

Actual 2007/08 £		Estimate 2008/09 £	Revised 2008/09 £	Estimate 2009/10 £
~	CENTRAL EXPENSES	~	~	~
	EXPENDITURE			
	Employees			
33,762	Personal Training Scheme/Investors in People	61,520	59,130	54,130
5,653	ICT Training	10,760	9,120	9,120
8,302	Employee Assistance Programme	16,280	16,280	16,280
50	Bright Ideas Scheme	500	500	500
0	Equality Issues (moved to Community Services)	0	0	0
539 10,875	Compensation for Loss of Office East of England Regional Assembly	560 11,150	560 11,300	580 11,580
1,799	Employers Organisation/IDEA	1,850	0	0
91,983	Employee Related Insurance	98,500	104,780	112,550
01,000	Supplies and Services	00,000	101,700	112,000
5,654	Security Services	5,790	5,790	5,930
23,746	Health and Safety at Work Legislation	30,060	29,550	29,650
1,471	Other	3,350	3,350	3,350
	Central, Departmental and Support Services			
79,905	Total services on previous basis	87,170	0	0
0	Chief Officers and Housing Futures	0	1,000	0
0	Corporate Services	0 0	30,660 1,090	27,600 1.130
0	Planning Services Health and Environmental Services	0	51,550	53,450
0	ricaltif and Environmental Services	U	31,330	33,430
263,739	TOTAL EXPENDITURE	327,490	324,660	325,850
0	Other Recoverable Income	(500)	(100)	(100)
(1,154)	Interest - Car Loans	(1,500)	(620)	(620)
262,585	NET EXPENDITURE to be recharged	325,490	323,940	325,130
	to Departments		020,0.0	
	CENTRAL SUPPORT SERVICES			
	EXPENDITURE			
	Employees			
24,445	Catering Staff	26,340	24,780	26,480
•	Supplies and Services	,	•	•
38,998	Equipment and Materials	43,310	44,780	45,500
0	Clothing, Uniforms and Laundry	0	0	0
30,388	Printing, Stationery & General Office Expenses	32,300	29,500	29,500
0.704	Communications and Computing	40.000	7.000	= 450
3,721	Postage	12,300	7,300	7,150
3,006	Miscellaneous	2,980	3,050	3,100
3,000	Insurance Central, Departmental and Support Services	2,900	3,050	3,100
280,878	Total services on previous basis	265,450	0	0
0	Chief Officers and Housing Futures	0	5,180	4,390
0	Community and Customer Services	0	114,250	118,240
0	Corporate Services	0	94,330	87,380
0	Planning Services	0	9,960	6,550
0	Affordable Homes	0	37,900	36,330
0	Health and Environmental Services	0	11,330	11,890
(31)	Income	(1,100)	(1,100)	(1,130)
381,405	NET EXPENDITURE to be recharged	381,580	381,260	375,380
	to Departments	301,000	55.,200	2.0,000

Actual 2007/08 £	SUMMARY OF RECHARGES TO SERVICES	Estimate 2008/09 £	Revised 2008/09 £	Estimate 2009/10 £
	Portfolios - General Fund			
4,165,258	Finance	4,198,380	4,308,820	4,536,700
230,356	Staffing	279,710	255,880	311,000
2,447,749	Environmental Services	2,580,120	2,529,680	2,655,470
895,722	Housing - General Fund	1,024,380	1,063,430	1,009,860
3,285,603	Planning	3,563,970	3,280,130	3,598,460
1,625,285	New Communities	2,335,350	2,357,740	2,668,830
340,662	Policy, Improvement and Communications	465,480	369,400	403,260
247,439	Leader	284,520	262,270	373,130
13,238,074	Total Recharges to Portfolios (General Fund)	14,731,910	14,427,350	15,556,710
2,779,049	Housing Revenue Account/Housing Futures	2,707,840	3,141,750	3,072,590
497,538	Capital	519,720	328,170	246,960
16,514,661	Total Recharges to Services	17,959,470	17,897,270	18,876,260
	UNALLOCATED COSTS (rechargeable costs not allocated to services at th	is stage)		
0	Unspecified unallocated costs Reduction for vacancies	(255,000)	(42,000)	(270,000)
0	Reduction for training underspendings	(255,000) (50,000)	(42,000)	(270,000) 0
0	Provision for Single Status	90,000 (215,000)	(42,000)	(270,000)
		(210,000)	(12,000)	(270,000)
0	Analysis of Unallocated costs General Fund	(169,850)	(33,180)	(213,300)
0	Housing Revenue Account/Capital	(45,150)	(8,820)	(56,700)
0		(215,000)	(42,000)	(270,000)
	TOTAL NET RECHARGEABLE COSTS			
16,514,661 0	Total Recharges to Services Unallocated costs	17,959,470 (215,000)	17,897,270 (42,000)	18,876,260 (270,000)
16,514,661	Total Net Rechargeable Costs	17,744,470	17,855,270	18,606,260

Actual	DETAILED RECHARGES TO SERVICES	Estimate	Revised	Estimate
2007/08 £	Finance Portfolio	2008/09 £	2008/09 £	2009/10 £
1,100,407	Council Tax and Housing Benefit	1,134,230	1,173,440	1,178,970
654,080	Corporate Management	738,440	829,470	913,610
264,169	Land Charges	279,890	242,690	304,910
23,702	Treasury Management	25,010	31,430	33,800
296,087	Cost of NNDR Collection	254,530	247,690	272,830
815,789	Cost of Council Tax Collection	885,440	874,700	864,390
33,944	Elections	43,710	43,470	59,540
61,135	Register of Electors	72,300	77,000	77,540
768,873	Democratic Representation (inc.Admin.Buildings)	764,830	788,930	831,110
147,072	Milton Country Park	0	0	0
	Staffing Portfolio			
51,348	Equality and Diversity	86,790	93,060	130,220
111,340	Travellers Issues (All Sites)	121,630	101,020	109,970
67,668	Travellers Caravan Sites	71,290	61,800	70,810
	Environmental Services Portfolio			
62,442	Awarded Water Courses	66,030	63,810	68,400
443,206	Environmental Health General	431,370	432,540	427,400
2,393	Footway Lighting	3,700	2,560	2,660
181,827	Food Safety	207,450	206,880	219,340
99,013	Pest Control	102,890	98,730	102,140
247,080	Waste Management, Street Cleansing, etc	271,860	272,580	297,550
268,590	Refuse Collection Service	278,700	288,250	303,280
154,187	Street Cleansing Service	167,380	168,740	177,150
283,807	Environmental Protection	316,420	294,480	312,510
43,030	Emergency Planning	36,310	32,730	35,700
29,372	Action on Dogs	31,770	29,420	31,540
161,100	Licences Act 2003 and Gambling Act 2005	176,300	156,560	169,380
87,370 70,425	Taxi Licensing	88,280	83,110	92,480
70,125	Miscellaneous Environmental Health Services	79,300	80,330	83,020
53,161 41,243	Illegal Encampments	59,460 42,530	60,120 41,570	62,500 45,880
219,803	Improvement Grants Home Improvement Agency	42,530 220,370	217,270	45,660 224,540
219,003	Housing Portfolio	220,370	217,270	224,540
	Housing General Fund			
156,266	Housing Associations	201,200	125,290	135,390
147,927	Homelessness	126,250	158,430	161,190
175,380	Housing Advisory Service	136,100	168,820	167,460
194,073	General Fund Housing Strategy (inc.Needs Survey)	201,960	180,620	156,660
121,282	Floating Support	121,230	121,430	139,650
86,456	Choice Based Letting	225,110	233,130	162,560
14,338	Other General Fund Housing Services	12,530	75,710	86,950
,	Housing Revenue Account/Housing Futures	,	-,	,
560,211	Repairs and Maintenance	596,680	713,110	831,940
1,172,604	Administrative Expenses	1,256,790	1,206,530	1,190,250
457,395	Specialised Support Services	488,760	494,590	489,670
354,407	Direct Labour Organisation	365,610	350,840	373,650
234,432	Housing Futures	0	376,680	187,080
	Planning Services Portfolio			
2,566,091	Development Control	2,799,450	2,502,280	2,763,460
482,775	Building Control Service	489,640	502,680	532,030
46,917	Street Naming and Numbering	68,090	50,490	51,120
21,680	Concessionary Fares	17,660	31,190	45,450
159,823	Conservation	181,800	186,290	198,760
8,317	Other Planning Portfolio Services	7,330	7,200	7,640
400 407	New Communities Portfolio	405.000	110.000	404.000
136,487	Community Development	135,360	118,690	101,360
52,337	Sports Development	52,080	50,070	53,370
45,284	Arts	51,310	46,870	49,220
69,191	Sustainability	57,730	67,000	79,090
737,137	Growth Agenda/New Communities	1,327,610	1,456,250	1,742,020
2,583	Economic Development	84,100	59,390	58,110
582,266	Planning Policy	627,160	559,470	585,660
199 200	Policy, Improvement and Communications	215 410	190 340	164 020
188,290 152,372	Communications Policy & Performance	215,410 250,070	180,340 189,060	164,920 238,340
102,312	Leader's Portfolio	250,070	105,000	230,340
147,535	Community Safety (inc. Crime and Disorder P'ship)	156,700	150,740	203,190
147,535	Voluntary Sector Grants	150,700	4,620	9,370
99,904	Community Strategy	127,820	106,910	160,570
497,538	Capital	519,720	328,170	246,960
16,514,661	TOTAL RECHARGES TO SERVICES	17,959,470	17,897,270	18,876,260

Cost Centre Managers for Portfolio Staffing Costs and Central Accounts

		Cost Centre Manager
Financ	ce Portfolio Staffing Costs	
	Chief Officers and Housing Futures	
T10	Chief Executive and PA	G J Harlock
T26	Executive Director (Corporate Services)/Corporate Manager	R Bridge
T30	Executive Director and PA	S Hampson
	Community and Customer Services	•
T06	Community and Customer Services Corporate Manager	D Lewis
T07	Cambourne Reception	L Lock
T93	Electoral Registration	L Lock
	Corporate Services	
T04	Democratic Services	R May
T11	Accountancy	R A Burns
T13	Cashiers and Debtors	L Phanco
T14	Internal Audit	R Bridge
T15	Council Tax and Non Domestic Rates	L Phanco
T17	Benefits	L Phanco
T19	Finance Project Team	J Garnham
T20	Printing	S Rayment
T91	Legal	C Dunnett
T92	Land Charges	C Dunnett
132	Affordable Homes	C Dunnett
T31	Facilities Management	B O'Halloran
131	r aciities Mariagement	D O Halloran
<u>Staffir</u>	ng Portfolio Staffing Costs	
	Corporate Services	
T12	Human Resources and Payroll	S Gardner-Craig
112	Affordable Homes	o oaranci-oralg
T36	Management of Travellers Sites	A Goddard
	v	
Enviro	anmental Services Bortfolio Staffing Costs	
Ellvii	onmental Services Portfolio Staffing Costs	
	Health and Environmental Services	
T03	Environmental Health	D Robinson
T49	Home Improvement Agency	M.Nudds
	general genera	
	B (6.11 B) (71 B)	
Housi	ng Portfolio Staffing Costs	
	Chief Officers and Housing Futures	
T41	Housing Futures	D Lewis
	Corporate Services	
T16	Rent Collecting and Accounting (HRA)	L Phanco
T24	Contact Centre	S Rayment
	Affordable Homes	•
	General Fund	
T32	Regional Homelink Service	S Carter/H Wood
T34	Affordable Housing	M Knight
T43	Housing Strategic Services	M Knight
T47	Housing Aid/Homelessness	S Carter/H Wood
	HRA	
T42	Sheltered Housing	T Cassidy
T51	DLO	A Clarke
T52	Housing Management Services	A Goddard
T53	Affordable Homes Corporate Manager	S Hills
T54	Property Services	B O'Halloran
		_ 3 10.101011

<u>Plann</u>	ning Portfolio Staffing Costs	<u>Cost Centre</u> <u>Manager</u>
	Corporate Services	
T75	Street Naming and Numbering	S Rayment
175	Planning Services	o rayment
T70	Planning Corporate Manager	G Jones
T72	Development Control	D Rush
T76	Conservation	
		D Bevan R Fox
T77	Administration/Registration	
T78 T79	Land Charges (Planning) Building Control	R Fox A Beyer
New (Communities Portfolio Staffing Costs	
	Chief Officers and Housing Futures	
T80	Joint Planning Director (Growth Areas)	P Studdert
	New Communities	
T57	Community Infrastructure Services	J Thompson
T58	New Communities Corporate Manager	J Mills
T81	Growth Agenda	J Green
T82	Joint Urban Design	G Richardson
T97	Corporate Growth Areas	T Barrance
	Planning Services	
T73	Planning Policy	K Miles
T25 T94	Corporate Services Information and Communications Technology Community and Customer Services Communications	S Rayment G Hayward
T96	Policy and Performance	P Swift
<u>Leade</u>	er's Portfolio Staffing Costs	
	Community and Customer Services	
T39	Partnerships/Community Safety	D Lewis
T55	Partnership Officers	D Lewis
<u>Centr</u>	ral Accounts (Finance Portfolio)	
	Cambourne Offices	B O'Halloran
	Waterbeach Offices	S Harwood-Clarl
	Central Expenses	
	Health and Safety	D Robinson
	Security Services	L Phanco
	Remainder	R A Burns
	Central Support Services	
	Printing, Stationery, etc	S Rayment
	Photocopiers	S Rayment
	Catering	L Lock
	Insurance	R A Burns
	Postages	L Phanco
Centr	ral Accounts (Staffing Portfolio)	
	a	

S Gardner-Craig

Training, Employee Assistance and Bright Ideas

REVISED ESTIMATES 2008/2009 - COST CENTRE SUMMARY

		Chief Officers & Housing Services	Community & Customer Services	Corporate Services	New Communities	Planning Services	Affordable Homes	Health & Environmental Services	SUB TOTAL	S.Cambs Hall to Dem Rep	Other Unallocated Reductions	TOTAL
	EXPENDITURE	£	£	£	£	£	£	£	£	£	£	£
	Directly incurred by Departments	757,880	783,370	6,139,550	1,243,780	2,781,230	2,739,920	2,140,130	16,585,860	0	(42,000)	16,543,860
	Overheads as set out on pages 11 to 12											
	Waterbeach Depot	0	0	0	0	0	28,060	93,950	122,010	0	0	122,010
	Cambourne Offices	33,480	55,880	302,280	71,120	180,350	149,870	106,690	899,670	133,420	0	1,033,090
	Central Expenses	11,800	19,440	102,730	23,830	63,400	58,540	44,200	323,940	0	0	323,940
	Central Support	14,490	23,860	126,140	29,260	77,840	64,500	45,170	381,260	0	0	381,260
	Intercharging between Departments											
	for the activities specified below	36,310	99,180	(1,550,650)	158,660	428,390	489,120	338,990	0	0	0	0
	TOTAL EXPENDITURE	853,960	981,730	5,120,050	1,526,650	3,531,210	3,530,010	2,769,130	18,312,740	133,420	(42,000)	18,404,160
	INCOME											
17	Recharges to:											
	Waterbeach Depot	0	0	(680)	0	0	0	(10,730)	(11,410)	0	0	(11,410)
	Cambourne Offices	0	0	(11,650)	0	0	(167,730)	(850)	(180,230)	0	0	(180,230)
	Central Expenses	(1,000)	0	(30,660)	0	(1,090)	0	(51,550)	(84,300)	0	0	(84,300)
	Central Support	(5,180)	(114,250)	(94,330)	0	(9,960)	(37,900)	(11,330)	(272,950)	0	0	(272,950)
	TOTAL INCOME	(6,180)	(114,250)	(137,320)	0	(11,050)	(205,630)	(74,460)	(548,890)	0	0	(548,890)
	UNALLOCATED COSTS: General Fund	0	0	0	0	0	0	0	0	0	33.180	33,180
	HRA/Capital	0	0	0	0	0	0	Ö	0	0	8,820	8,820
	NET RECHARGES TO SERVICES	847,780	867,480	4,982,730	1,526,650	3,520,160	3,324,380	2,694,670	17,763,850	133,420	0	17,897,270

^{*}Central services intercharged between corporate areas are salaries and travelling administration, cash receipting, debtors, creditors, insurance, human resouces, information and communication technology and general accounting services.

ORIGINAL ESTIMATES 2009/2010 - COST CENTRE SUMMARY

				_						S.Cambs		
		Chief Officers &	Community	Corporate Services	New Communities	Planning Services	Affordable Homes	Health &	SUB TOTAL	Hall to Dem Rep	Unallocated	TOTAL
		∝ Housing	& Customer	Services	Communities	Services	nomes	∝ Environmental	TOTAL	реш кер		TOTAL
		Futures	Services					Services				
	EXPENDITURE	£	£	£	£	£	£	£	£	£	£	£
	Directly incurred by Departments	672,140	957,090	6,374,750	1,554,130	3,047,630	2,660,110	2,276,710	17,542,560	0	(270,000)	17,272,560
	Overheads as set out on pages											
	11 to 12											
	Waterbeach Depot	0	0	0	0	0	29,070	97,310	126,380	0	0	126,380
	Cambourne Offices	22,130	50,590	295,910	75,870	182,100	146,690	106,220	879,510	130,430	0	1,009,940
	Central Expenses	7,650	18,330	102,810	27,150	65,680	58,950	44,560	325,130	0	0	325,130
	Central Support	9,220	22,080	123,820	32,710	79,100	63,730	44,720	375,380	0	0	375,380
	Intercharging between Departments											
	for the activities specified below*	5,190	113,050	(1,626,950)	187,250	460,080	506,940	354,440	0	0	0	0
	TOTAL EXPENDITURE	716,330	1,161,140	5,270,340	1,877,110	3,834,590	3,465,490	2,923,960	19,248,960	130,430	(270,000)	19,109,390
	INCOME											
18	Recharges to:											
	Waterbeach Depot	0	0	(730)	0	0	0	(11,160)	(11,890)	0	0	(11,890)
	Cambourne Offices	0	0	(11,550)	0	0	(131,850)	(880)	(144,280)	0	0	(144,280)
	Central Expenses	0	0	(27,600)	0	(1,130)	0	(53,450)	(82,180)	0	0	(82,180)
	Central Support	(4,390)	(118,240)	(87,380)	0	(6,550)	(36,330)	(11,890)	(264,780)	0	0	(264,780)
	TOTAL INCOME	(4,390)	(118,240)	(127,260)	0	(7,680)	(168,180)	(77,380)	(503,130)	0	0	(503,130)
	UNALLOCATED: General Fund	0	0	0	0	0		0	0	0	213,300	213,300
	HRA/Capital	0	0	0	0	0		0	0	0	56,700	56,700
	NET RECHARGES TO SERVICES	711,940	1,042,900	5,143,080	1,877,110	3,826,910	3,297,310	2,846,580	18,745,830	130,430	0	18,876,260

^{*}Central services intercharged between corporate areas are salaries and travelling administration,cash receipting, debtors, creditors, insurance, human resouces, information and communication technology and general accounting services.

CORPORATE TOTAL

	CORPORATE TOTAL			
Actual		Estimate	Revised	Estimate
2007/08		2008/09	2008/09	2009/10
£	EXPENDITURE	£	£	£
	Employees			
11,841,411	Salaries	13,759,440	13,223,500	14,670,260
167,895	Appointment of New Staff	42,660	149,060	73,250
403,792	Agency Staff	77,330	426,630	51,180
52,385	Training	79,040	72,700	65,620
7,318	Other	270	4,020	390
	Premises Related Expenses			
1,545	Garage Rents	1,000	1,020	1,040
18,447	Repairs and Maintenance	5,250	5,250	5,380
531	Other	0	0	0
	Transport Related Expenses			
406,987	Car Allowances	475,590	452,290	474,110
	Supplies and Services			
126,006	Equipment, Furniture and Materials	109,630	119,790	107,420
4,383	Clothing and Laundry	4,040	3,230	3,720
64,579	Printing, Stationery and Office Exps	72,310	67,070	71,060
38,152	Books and Manuals	37,570	37,760	39,180
80,535	Internal Audit Fees	82,550	83,840	87,200
17,655	Legal	6,500	7,300	6,000
240	Bank Charges	0	0	0
	Services	· ·	· ·	· ·
126,716	Professional and Consultancy	147,750	209,150	75,440
30,577	Data Capture	33,020	32,020	59,700
23,122	Other	34,760	39,810	35,000
20,122	Communications and Computing	01,100	00,010	00,000
112,973	Postage	128,500	101,840	102,930
60,068	Telephones	66,400	60,690	63,050
11,777	Purchase of Equipment	17,870	37,490	18,980
101,499	Software	97,510	140,450	48,090
16,682	Development of Orchard	18,450	19,900	17,800
201,405	Repairs and Maintenance	246,740	265,560	282,300
4,647	Rental and Operational Leases	3,190	205,500 890	1,800
358	Debit Cards	650	350	400
0	Materials	0	0	400
99	Stationery	0	0	100
8,294		8,680	8,740	8,900
0,294	Insurance	0,000	0,740	0,900
12,936	Expenses Staff Subsistence	14,170	13,280	14 160
	Seminars and Courses	•	104,690	14,160 100,200
91,473		109,980	104,090	100,200
44 756	Grants and Subscriptions	EQ 440	E4 620	E4 240
41,756	Subscriptions to Professional Bodies Miscellaneous	52,440	51,630	54,310
24.020		20 500	25.750	24 440
24,828	Other	29,590	25,750	31,110
044.004	Agency and Contracted Services	676 500	070 500	COO FOO
644,094	External Contractors	676,500	676,500	683,580
440 407	Capital Financing Costs	400.000	0.47.040	0.40.050
413,407	Capital Charges	430,320	347,940	346,850
(00.000)	Income	•	(0.000)	(00.000)
(63,392)	Deferred Government Grants	0	(2,080)	(20,000)
(49,505)	Government Grants	(33,500)	(83,480)	0
(137,578)	Other	(189,110)	(118,720)	(37,950)
14,908,097	TOTAL NET EXPENDITURE	16,647,090	16,585,860	17,542,560
0	Unallocated reduction for vacancies	(255,000)	(42,000)	(270,000)
0	Unallocated reduction for training underspendings	(50,000)	0	0
0	Unallocated provision for Single Status	90,000	0	0
14,908,097	TOTAL DIRECT EXPENDITURE SUMMARY	16,432,090	16,543,860	17,272,560

EXPENDITURE Employees Salaries Salaries Salaries Salaries Salaries O	Actual 2007/08 £		Estimate 2008/09 £	Revised 2008/09 £	Estimate 2009/10 £
Employees		CHIEF OFFICERS & HOUSING FUTURES			
614,683		EXPENDITURE			
6,834 Appointment of New Staff 0 20,000 0 25,758 Agency Staff 0 0 0 0 Training 0 0 0 2,991 Other 0 0 0 Permises Related Expenses 0 0 0 168 Other 0 0 0 Transport Related Expenses 12,270 19,600 14,830 Supplies and Services 12,270 19,600 14,830 Supplies and Services 12,270 19,600 14,830 393 Clothing and Laundry 0 0 0 2,296 Printing, Stationery and Office Exps 2,150 2,800 2,180 1,904 Books and Manuals 2,400 1,730 2,030 14 Legal 0 0 0 0 Services 1 0 0 0 0 0 0 1,844 Professional and Consultancy 10,000 4,000		Employees			
6,834 Appointment of New Staff 0 20,000 0 25,758 Agency Staff 0 0 0 0 Training 0 0 0 2,991 Other 0 0 0 Premises Related Expenses 0 0 0 168 Other 0 0 0 Transport Related Expenses 12,270 19,600 14,830 Supplies and Services 12,270 19,600 14,830 Supplies and Services 2 19,600 14,830 393 Clothing and Laundry 0 0 0 2,296 Printing, Stationery and Office Exps 2,150 2,800 2,180 1,904 Books and Manuals 2,400 1,730 2,030 1,4 Legal 0 0 0 0 3ervices 0 0 0 0 0 0 1,844 Professional and Consultancy 10,000 4,000 8,000	614,683	Salaries	458,180	701,580	638,510
25,758	6,834	Appointment of New Staff	· · · · · · · · · · · · · · · · · · ·		
0 Training 0 0 0 2,991 Other 0 0 0 Premises Related Expenses 0 0 0 168 Other 0 0 0 Transport Related Expenses 12,270 19,600 14,830 Supplies and Services 12,270 19,600 14,830 4,912 Equipment, Furniture and Materials 1,040 2,280 860 393 Clothing and Laundry 0 0 0 0 2,296 Printing, Stationery and Office Exps 2,150 2,800 2,180 1,904 Books and Manuals 2,400 1,730 2,030 14 Legal 0 0 0 0 Services 3 5ervices 1,240 1,700 4,000 8,000 0 Other 0 0 0 0 0 2,202 Telephones 1,320 1,630 1,220 0 0 0 <			0	0	0
Other	0	9 ,	0	0	0
Premises Related Expenses	2.991	•	0	0	0
168 Other 0 0 0 0 0 0 0 0 0 14,830 13,478 Car Allowances 12,270 19,600 14,830 Supplies and Services 2 1,040 2,280 860 393 Clothing and Laundry 0 0 0 0 2,296 Printing, Stationery and Office Exps 2,150 2,800 2,180 1,904 Books and Manuals 2,400 1,730 2,030 1 Legal 0 0 0 0 Services 1,844 Professional and Consultancy 10,000 4,000 8,000 0 Other 0 0 0 0 2,202 Telephones 1,320 1,630 1,220 0 Postage 30 30 30 30 2,215 Software 0 0 0	,	Premises Related Expenses			
13,478	168	•	0	0	0
13,478		Transport Related Expenses			
Supplies and Services	13.478		12.270	19.600	14.830
393	,	Supplies and Services	, -	.,	,
393	4.912	Equipment, Furniture and Materials	1.040	2.280	860
2,296 Printing, Stationery and Office Exps 2,150 2,800 2,180 1,904 Books and Manuals 2,400 1,730 2,030 14 Legal 0 0 0 0 Services 1,844 Professional and Consultancy 10,000 4,000 8,000 0 Other 0 0 0 Communications and Computing 300 60 60 385 Postage 300 60 60 2,202 Telephones 1,320 1,630 1,220 0 Purchase of Equipment 0 0 0 0 1,215 Software 0	,		,	,	0
1,904 Books and Manuals 2,400 1,730 2,030 14 Legal 0 0 0 Services 1,844 Professional and Consultancy 10,000 4,000 8,000 0 Other 0 0 0 0 Communications and Computing 385 Postage 300 60 60 2,202 Telephones 1,320 1,630 1,220 0 Purchase of Equipment 0 0 0 0 1,215 Software 0 0 0 0 291 Repairs and Maintenance 240 240 240 32 Insurance 30 30 30 Expenses 3 2,030 2,060 3,036 Seminars and Courses 5,310 4,700 5,040 Grants and Subscriptions 3,230 2,200 2,080 Miscellaneous 80 0 0 0 Income (45,250) Other (80) (5,000) (5,000) </td <td></td> <td></td> <td>2,150</td> <td>2,800</td> <td>2,180</td>			2,150	2,800	2,180
14 Legal Services 0 0 0 1,844 Professional and Consultancy 10,000 4,000 8,000 0 Other 0 0 0 0 Communications and Computing 385 Postage 300 60 60 2,202 Telephones 1,320 1,630 1,220 0 Purchase of Equipment 0 0 0 0 1,215 Software 0	1,904		2,400	1,730	2,030
Services Services		Legal	0	0	0
1,844 Professional and Consultancy 10,000 4,000 8,000 0 Other 0 0 0 Communications and Computing 385 Postage 300 60 60 2,202 Telephones 1,320 1,630 1,220 0 Purchase of Equipment 0 0 0 0 1,215 Software 0 0 0 0 0 291 Repairs and Maintenance 240 240 240 240 240 240 240 30 <td< td=""><td></td><td>· · · · · · · · · · · · · · · · · · ·</td><td></td><td></td><td></td></td<>		· · · · · · · · · · · · · · · · · · ·			
0 Other Communications and Computing 0 0 0 385 Postage 300 60 60 2,202 Telephones 1,320 1,630 1,220 0 Purchase of Equipment 0 0 0 1,215 Software 0 0 0 291 Repairs and Maintenance 240 240 240 32 Insurance 30 30 30 Expenses 5 Staff Subsistence 1,290 2,030 2,060 3,036 Seminars and Courses 5,310 4,700 5,040 Grants and Subscriptions 3,230 2,200 2,080 Miscellaneous 80 0 0 624 Other 80 0 0 Income (45,250) Other (80) (5,000) (5,000)	1,844		10,000	4,000	8,000
385 Postage 300 60 60 2,202 Telephones 1,320 1,630 1,220 0 Purchase of Equipment 0 0 0 1,215 Software 0 0 0 291 Repairs and Maintenance 240 240 240 32 Insurance 30 30 30 Expenses 5 5,310 4,700 5,040 3,036 Seminars and Courses 5,310 4,700 5,040 Grants and Subscriptions 3,230 2,200 2,080 Miscellaneous 3,230 2,200 2,080 624 Other 80 0 0 Income (45,250) Other (80) (5,000) (5,000)			0	0	0
385 Postage 300 60 60 2,202 Telephones 1,320 1,630 1,220 0 Purchase of Equipment 0 0 0 1,215 Software 0 0 0 291 Repairs and Maintenance 240 240 240 32 Insurance 30 30 30 Expenses 5 5,310 4,700 5,040 3,036 Seminars and Courses 5,310 4,700 5,040 Grants and Subscriptions 3,230 2,200 2,080 Miscellaneous 3,230 2,200 2,080 624 Other 80 0 0 Income (45,250) Other (80) (5,000) (5,000)		Communications and Computing			
2,202 Telephones 1,320 1,630 1,220 0 Purchase of Equipment 0 0 0 1,215 Software 0 0 0 291 Repairs and Maintenance 240 240 240 32 Insurance 30 30 30 Expenses Expenses 835 Staff Subsistence 1,290 2,030 2,060 3,036 Seminars and Courses 5,310 4,700 5,040 Grants and Subscriptions 2,132 Subscriptions to Professional Bodies 3,230 2,200 2,080 Miscellaneous 624 Other 80 0 0 Income (45,250) Other (80) (5,000) (5,000)	385		300	60	60
1,215 Software 0 0 0 291 Repairs and Maintenance 240 240 240 32 Insurance 30 30 30 Expenses 835 Staff Subsistence 1,290 2,030 2,060 3,036 Seminars and Courses 5,310 4,700 5,040 Grants and Subscriptions 2,132 Subscriptions to Professional Bodies 3,230 2,200 2,080 Miscellaneous 624 Other 80 0 0 Income (45,250) Other (80) (5,000) (5,000)	2,202	•	1,320	1,630	1,220
1,215 Software 0 0 0 291 Repairs and Maintenance 240 240 240 32 Insurance 30 30 30 Expenses 835 Staff Subsistence 1,290 2,030 2,060 3,036 Seminars and Courses 5,310 4,700 5,040 Grants and Subscriptions 2,132 Subscriptions to Professional Bodies 3,230 2,200 2,080 Miscellaneous 624 Other 80 0 0 Income (45,250) Other (80) (5,000) (5,000)	0	Purchase of Equipment	0	0	0
32 Insurance 30 30 30 Expenses 835 Staff Subsistence 1,290 2,030 2,060 3,036 Seminars and Courses 5,310 4,700 5,040 Grants and Subscriptions 2,132 Subscriptions to Professional Bodies 3,230 2,200 2,080 Miscellaneous 624 Other 80 0 0 Income (45,250) Other (80) (5,000) (5,000)	1,215		0	0	0
Expenses 835	291	Repairs and Maintenance	240	240	240
835 Staff Subsistence 1,290 2,030 2,060 3,036 Seminars and Courses 5,310 4,700 5,040 Grants and Subscriptions 2,132 Subscriptions to Professional Bodies 3,230 2,200 2,080 Miscellaneous 624 Other 80 0 0 Income (45,250) Other (80) (5,000) (5,000)	32	Insurance	30	30	30
835 Staff Subsistence 1,290 2,030 2,060 3,036 Seminars and Courses 5,310 4,700 5,040 Grants and Subscriptions 2,132 Subscriptions to Professional Bodies 3,230 2,200 2,080 Miscellaneous 624 Other 80 0 0 Income (45,250) Other (80) (5,000) (5,000)		Expenses			
Grants and Subscriptions 2,132 Subscriptions to Professional Bodies 3,230 2,200 2,080 Miscellaneous 624 Other 80 0 0 Income (45,250) Other (80) (5,000)	835		1,290	2,030	2,060
2,132 Subscriptions to Professional Bodies 3,230 2,200 2,080 Miscellaneous 80 0 0 Income 80 0 0 (45,250) Other (80) (5,000) (5,000)	3,036	Seminars and Courses	5,310	4,700	5,040
2,132 Subscriptions to Professional Bodies 3,230 2,200 2,080 Miscellaneous 80 0 0 Income 80 0 0 (45,250) Other (80) (5,000) (5,000)		Grants and Subscriptions	•	•	
624 Other 80 0 0 0 Income (45,250) Other (80) (5,000)	2,132		3,230	2,200	2,080
Income (45,250) Other (80) (5,000)	,	Miscellaneous	,	,	,
(45,250) Other (80) (5,000)	624	Other	80	0	0
		Income			
640,777 TOTAL NET EXPENDITURE 497,760 757,880 672,140	(45,250)		(80)	(5,000)	(5,000)
	640,777	TOTAL NET EXPENDITURE	497,760	757,880	672,140

Actual 2007/08 £		Estimate 2008/09 £	Revised 2008/09 £	Estimate 2009/10 £
L	COMMUNITY & CUSTOMER SERVICES	L	L	L
	EXPENDITURE			
	Employees			
662,168	Salaries	852,050	740,140	883,130
27,472	Appointment of New Staff	4,630	12,410	38,250
9,584	Agency Staff	1,030	400	2,410
2,780	Training	0	2,400	0
474	Other	0	1,060	120
040	Premises Related Expenses		0	
216	Garage Rents	0	0	0
0	Repairs and Maintenance	0	0	0
0	Other	0	0	0
0.040	Transport Related Expenses	40 500	40.070	40.740
9,918	Car Allowances	13,520	10,970	13,710
4.000	Supplies and Services	4.750	000	4.000
4,808	Equipment, Furniture and Materials	1,750	600	1,860
792	Clothing and Laundry	800	660	800
2,574	Printing, Stationery and Office Exps Books and Manuals	1,530	1,480	2,030
2,433		1,650	1,410	1,130
0	Internal Audit Fees	0	0	0
0 0	Legal	0	0 0	0 0
U	Bank Charges Services	U	U	U
0	Professional and Consultancy	0	0	0
0	Data Capture	0	0	0
736	Other	990	1,200	1,000
730	Communications and Computing	990	1,200	1,000
975	Postage	200	100	200
503	Telephones	760	530	760
0	Purchase of Equipment	0	0	0
0	Software	0	Ő	0
0	Repairs and Maintenance	0	0	0
0	Rental and Operational Leases	0	0	0
Ö	Debit Cards	0	0	0
0	Materials	0	0	0
Ö	Stationery	0	0	0
0	Insurance	0	0	0
	Expenses			
430	Staff Subsistence	410	510	540
5,897	Seminars and Courses	10,410	8,430	9,800
	Grants and Subscriptions	•	•	
436	Subscriptions to Professional Bodies	1,020	1,000	1,200
	Miscellaneous			
136	Other	230	570	150
	Capital Financing Costs			
0	Capital Charges	0	0	0
	Income			
0	Government Grants	0	0	0
(22,205)	Other	0	(500)	0
710,127	TOTAL NET EXPENDITURE	890,980	783,370	957,090

Actual 2007/08 £		Estimate 2008/09 £	Revised 2008/09 £	Estimate 2009/10 £
~	CORPORATE SERVICES (Excluding ICT)	~	~	~
	EXPENDITURE			
	Employees			
2,846,305	Salaries	3,316,360	3,127,850	3,487,280
39,988	Appointment of New Staff	19,120	14,760	18,090
260,216	Agency Staff	40,030	227,720	23,200
21,545	Training	20,800	12,900	10,560
2,136	Other	0	570	0
	Premises Related Expenses			
1,329	Garage Rents	1,000	1,020	1,040
0	Repairs and Maintenance	0	0	0
147	Other	0	0	0
	Transport Related Expenses			
41,331	Car Allowances	43,000	42,460	43,380
	Supplies and Services			
84,793	Equipment, Furniture and Materials	85,030	92,030	84,390
183	Clothing and Laundry	0	0	0
33,657	Printing, Stationery and Office Exps	47,260	37,780	41,650
27,086	Books and Manuals	26,860	28,620	29,160
80,535	Internal Audit Fees	82,550	83,840	87,200
6,357	Legal	6,500	6,300	6,000
240	Bank Charges	0	0	0
2 027	Services	2.750	22.020	14 000
3,837	Professional and Consultancy	2,750	23,820	14,000
0 7.504	Data Capture Other	2,320	2,320	0 6 500
7,504		6,630	6,500	6,500
72,306	Communications and Computing Postage	80,910	70,800	70,840
72,300	Telephones	1,510	70,800 820	70,840 820
1,063	Purchase of Equipment	1,310	1,290	0
38,869	Software	16,170	41,800	8,360
2,364	Repairs and Maintenance	3,130	10,220	10,230
3,121	Rental and Operational Leases	3,190	0	0
358	Debit Cards	650	350	400
0	Materials	0	0	0
Ő	Stationery	0	0	100
268	Insurance	270	270	280
	Expenses	•	•	
2.181	Staff Subsistence	3,640	2,710	2,790
32,339	Seminars and Courses	31,510	32,430	29,320
,	Grants and Subscriptions	- ,-	,	-,-
14,564	Subscriptions to Professional Bodies	19,180	16,130	16,890
,	Miscellaneous	•	,	,
901	Other	3,580	1,620	1,330
	Capital Financing Costs			
0	Capital Charges	0	0	0
	Income			
(49,505)	Government Grants	(33,500)	(83,480)	0
(8,521)	Other	(30,580)	(12,840)	(5,280)
3,568,232	TOTAL NET EXPENDITURE	3,799,980	3,790,610	3,988,530

CORPORATE SERVICES INFORMATION AND COMMUNICATIONS TECHNOLOGY	Actual 2007/08 £		Estimate 2008/09	Revised 2008/09	Estimate 2009/10 £
Employees	~		_	~	~
Total					
1,234		• •			
14,035	,		,	,	,
6,128 Training Other 25,370 21,500 21,500 26 Other 0 0 0 Premises Related Expenses		• •	, -	•	, -
26		- ·		-	-
Premises Related Expenses		•		·	
18,447 Repairs and Maintenance 5,250 5,250 5,380 17 Other 0 0 0 Transport Related Expenses 6,890 4,200 4,680 Supplies and Services Supplies and Services 720 720 720 0 Clothing & Laundry 0 50 0 2,450 395 Printing, Stationery and Office Exps 710 2,400 2,450 129 Books and Manuals 100 100 100 0 Legal 0 0 0 0 5ervices 8 76,620 34,510 0 0 0 5evices 3 76,620 34,510 0 0 0 0 55,553 Professional and Consultancy 53,850 76,620 34,510 0	26		U	U	U
17 Other Transport Related Expenses 0 0 0 7,792 Car Allowances 6,890 4,200 4,680 3,852 Equipment, Furniture and Materials 720 720 720 0 Clothing & Laundry 0 50 0 395 Printing, Stationery and Office Exps 710 2,400 2,450 129 Books and Manuals 100 100 100 0 Legal 0 0 0 0 Services Services Services Services Services Services 34,510 0	10 117		E 250	E 250	E 200
Transport Related Expenses 6,890 4,200 4,680 7,792 Car Allowances 6,890 4,200 4,680 Supplies and Services 3,852 Equipment, Furniture and Materials 720 720 720 0 Clothing & Laundry 0 50 0 0 395 Printing, Stationery and Office Exps 710 2,400 2,450 129 Books and Manuals 100 100 100 0 Legal 0 0 0 0 55,553 Professional and Consultancy 53,850 76,620 34,510 0	,	•	,	,	,
T,792	17		U	U	U
Supplies and Services	7 702	·	6 900	4 200	4 690
Sample	1,192		0,090	4,200	4,000
0 Clothing & Laundry 0 50 0 395 Printing, Stationery and Office Exps 710 2,400 2,450 129 Books and Manuals 100 100 100 0 Legal 0 0 0 0 55,553 Professional and Consultancy 53,850 76,620 34,510 0 Other 0 0 0 0 Communications and Computing 248 Postage 330 200 330 44,242 Telephones 45,670 44,700 46,860 8,614 Purchase of Equipment 17,350 32,350 17,780 53,375 Software 76,740 86,070 36,140 16,882 Development of Orchard 18,450 19,900 17,800 198,750 Repairs and Maintenance 243,370 254,900 271,630 1,526 Rental and Operational Leases 0 0 0 0 4,601 Insurance 5,000	3 952	• •	720	720	720
395 Printing, Stationery and Office Exps 710 2,400 2,450 129 Books and Manuals 100 100 100 0 Legal 0 0 0 0 55,553 Professional and Consultancy 53,850 76,620 34,510 0 Other 0 0 0 0 Communications and Computing 330 200 330 248 Postage 330 200 330 44,242 Telephones 45,670 44,700 46,860 8,614 Purchase of Equipment 17,350 32,350 17,780 53,375 Software 76,740 86,070 36,140 16,682 Development of Orchard 18,450 19,900 17,800 198,750 Repairs and Maintenance 243,370 254,900 271,630 1,526 Rental and Operational Leases 0 0 0 0 99 Stationery 0 0 0 0	•				
129		,			
0 Legal Services 0 0 0 55,553 Professional and Consultancy 53,850 76,620 34,510 0 Other 0 0 0 0 248 Postage 330 200 330 44,242 Telephones 45,670 44,700 46,860 8,614 Purchase of Equipment 17,350 32,350 17,780 53,375 Software 76,740 86,070 36,140 16,682 Development of Orchard 18,450 19,900 17,800 198,750 Repairs and Maintenance 243,370 254,900 271,630 0 Materials 0 0 0 0 0 Materials 0 0 0 0 99 Stationery 0 0 0 0 4,601 Insurance 5,000 4,810 4,930 Expenses 1,150 3,850 3,850 2,294 Seminars and Cours		,		,	,
Services					
55,553 Professional and Consultancy Other 53,850 76,620 34,510 0 Other 0 0 0 Communications and Computing 330 200 330 248 Postage 330 200 330 44,242 Telephones 45,670 44,700 46,860 8,614 Purchase of Equipment 17,350 32,350 17,780 53,375 Software 76,740 86,070 36,140 16,682 Development of Orchard 18,450 19,900 17,800 198,750 Repairs and Maintenance 243,370 254,900 271,630 1,526 Rental and Operational Leases 0 0 0 0 0 Materials 0 0 0 0 0 99 Stationery 0 0 0 0 0 0 4,601 Insurance 5,000 4,810 4,930 1,560 660 1,150 1,526 2,294	Ū	•	· ·	· ·	Ü
0 Other Communications and Computing 0 0 0 248 Postage 330 200 330 44,242 Telephones 45,670 44,700 46,860 8,614 Purchase of Equipment 17,350 32,350 17,780 53,375 Software 76,740 86,070 36,140 16,682 Development of Orchard 18,450 19,900 17,800 198,750 Repairs and Maintenance 243,370 254,900 271,630 1,526 Rental and Operational Leases 0 0 0 0 0 Materials 0 0 0 0 0 4,601 Insurance 5,000 4,810 4,930 2 2 4,930 2 4,810 4,930 2 4,930 2 4,930 2 4,930 2 4,810 4,930 2 4,930 2 4,930 2 4,930 2 4,930 2 4,930 3,930 4,	55 553		53.850	76 620	34 510
Communications and Computing 248				·	
248 Postage 330 200 330 44,242 Telephones 45,670 44,700 46,860 8,614 Purchase of Equipment 17,350 32,350 17,780 53,375 Software 76,740 86,070 36,140 16,682 Development of Orchard 18,450 19,900 17,800 198,750 Repairs and Maintenance 243,370 254,900 271,630 1,526 Rental and Operational Leases 0 0 0 0 0 Materials 0 0 0 0 0 99 Stationery 0	Ü		Ü	v	v
44,242 Telephones 45,670 44,700 46,860 8,614 Purchase of Equipment 17,350 32,350 17,780 53,375 Software 76,740 86,070 36,140 16,682 Development of Orchard 18,450 19,900 17,800 198,750 Repairs and Maintenance 243,370 254,900 271,630 1,526 Rental and Operational Leases 0 0 0 0 0 Materials 0 0 0 0 99 Stationery 0 0 0 0 4,601 Insurance 5,000 4,810 4,930 Expenses 1,138 Staff Subsistence 5,000 3,000 4,350 2,294 Seminars and Courses 5,000 3,000 4,350 3,695 Subscriptions to Professional Bodies 3,470 3,850 3,850 444,094 External Contractors 676,500 676,500 683,580 Capital Financing Costs	248		330	200	330
8,614 Purchase of Equipment 17,350 32,350 17,780 53,375 Software 76,740 86,070 36,140 16,682 Development of Orchard 18,450 19,900 17,800 198,750 Repairs and Maintenance 243,370 254,900 271,630 1,526 Rental and Operational Leases 0 0 0 0 0 Materials 0 0 0 0 0 99 Stationery 0		•			
53,375 Software 76,740 86,070 30,140 16,682 Development of Orchard 18,450 19,900 17,800 198,750 Repairs and Maintenance 243,370 254,900 271,630 1,526 Rental and Operational Leases 0 0 0 0 0 Materials 0 0 0 0 99 Stationery 0 0 0 0 4,601 Insurance 5,000 4,810 4,930 Expenses 1,138 Staff Subsistence 1,660 660 1,150 2,294 Seminars and Courses 5,000 3,000 4,350 Grants and Subscriptions 3,470 3,850 3,850 3,695 Subscriptions to Professional Bodies 3,470 3,850 3,850 644,094 External Contracted Services 676,500 676,500 683,580 413,302 Capital Charges 430,220 347,630 346,650 Income 1 0	,	•	,	,	,
10,682 Development of Orchard 18,450 19,900 17,800 198,750 Repairs and Maintenance 243,370 254,900 271,630 1,526 Rental and Operational Leases 0 0 0 0 0 Materials 0 0 0 0 0 99 Stationery 0 <td>,</td> <td>• •</td> <td>,</td> <td>,</td> <td>,</td>	,	• •	,	,	,
199,750 Repairs and Maintenance 243,370 254,900 271,630 1,526 Rental and Operational Leases 0 0 0 0 Materials 0 0 0 99 Stationery 0 0 0 4,601 Insurance 5,000 4,810 4,930 Expenses 1,138 Staff Subsistence 1,660 660 1,150 2,294 Seminars and Courses 5,000 3,000 4,350 Grants and Subscriptions 3,470 3,850 3,850 Agency and Contracted Services 676,500 676,500 683,580 Capital Financing Costs 430,220 347,630 346,650 Income (63,392) Deferred Government Grants 0 0 0 0 0 Government Grants 0 0 0 0 0 0 Other 0 0 (19,400) 0 0	•		,	,	,
1,526 Rental and Operational Leases 0 0 0 0 Materials 0 0 0 99 Stationery 0 0 0 4,601 Insurance 5,000 4,810 4,930 Expenses 1,138 Staff Subsistence 1,660 660 1,150 2,294 Seminars and Courses 5,000 3,000 4,350 Grants and Subscriptions Grants and Subscriptions 3,850 3,850 Agency and Contracted Services 430,200 676,500 683,580 Capital Financing Costs 430,220 347,630 346,650 Income (63,392) Deferred Government Grants 0 (2,080) (20,000) 0 Government Grants 0 0 0 0 0 Other 0 0 (19,400) 0	,	•	,	,	,
99 Stationery 0 0 0 4,601 Insurance 5,000 4,810 4,930 Expenses 1,138 Staff Subsistence 1,660 660 1,150 2,294 Seminars and Courses 5,000 3,000 4,350 Grants and Subscriptions Subscriptions to Professional Bodies 3,470 3,850 3,850 Agency and Contracted Services 676,500 676,500 683,580 Capital Financing Costs 676,500 676,500 683,580 413,302 Capital Charges 430,220 347,630 346,650 Income Income 0 (2,080) (20,000) 0 Government Grants 0 0 0 0 Other 0 (19,400) 0		•		·	
4,601 Insurance Expenses 5,000 4,810 4,930 1,138 Staff Subsistence 1,660 660 1,150 2,294 Seminars and Courses 5,000 3,000 4,350 Grants and Subscriptions 3,470 3,850 3,850 Agency and Contracted Services 676,500 676,500 683,580 Capital Financing Costs 676,500 676,500 683,580 413,302 Capital Charges 430,220 347,630 346,650 Income Income 0 (2,080) (20,000) 0 Government Grants 0 0 0 0 Other 0 0 0	0	Materials	0	0	0
Expenses 1,138	99	Stationery	0	0	0
1,138 Staff Subsistence 1,660 660 1,150 2,294 Seminars and Courses 5,000 3,000 4,350 Grants and Subscriptions 3,695 Subscriptions to Professional Bodies 3,470 3,850 3,850 Agency and Contracted Services 644,094 External Contractors 676,500 676,500 683,580 Capital Financing Costs 430,220 347,630 346,650 Income Income 0 (2,080) (20,000) 0 Government Grants 0 0 0 0 0 Other 0 0 0 0	4,601	Insurance	5,000	4,810	4,930
2,294 Seminars and Courses 5,000 3,000 4,350 Grants and Subscriptions 3,695 Subscriptions to Professional Bodies 3,470 3,850 3,850 Agency and Contracted Services 644,094 External Contractors 676,500 676,500 683,580 Capital Financing Costs 430,220 347,630 346,650 Income Income 0 (2,080) (20,000) 0 Government Grants 0 0 0 0 0 Other 0 (19,400) 0		Expenses			
Grants and Subscriptions 3,695 Subscriptions to Professional Bodies 3,470 3,850 3,850 Agency and Contracted Services 644,094 External Contractors 676,500 676,500 683,580 Capital Financing Costs 413,302 Capital Charges 430,220 347,630 346,650 Income (63,392) Deferred Government Grants 0 (2,080) (20,000) 0 Government Grants 0 0 0 0 Other 0 (19,400) 0	1,138	Staff Subsistence	1,660	660	1,150
3,695 Subscriptions to Professional Bodies 3,470 3,850 3,850 Agency and Contracted Services 676,500 676,500 683,580 Capital Financing Costs 430,220 347,630 346,650 Income Income 0 (2,080) (20,000) O Government Grants 0 0 0 0 O Other 0 (19,400) 0	2,294	Seminars and Courses	5,000	3,000	4,350
Agency and Contracted Services 644,094 External Contractors 676,500 676,500 683,580 Capital Financing Costs 413,302 Capital Charges 430,220 347,630 346,650 Income (63,392) Deferred Government Grants 0 (2,080) (20,000) 0 Government Grants 0 0 0 0 Other 0 (19,400) 0		Grants and Subscriptions			
644,094 External Contractors Capital Financing Costs 676,500 676,500 683,580 413,302 Capital Charges Income 430,220 347,630 346,650 (63,392) Deferred Government Grants 0 (2,080) (20,000) 0 Government Grants 0 0 0 0 Other 0 (19,400) 0	3,695	Subscriptions to Professional Bodies	3,470	3,850	3,850
Capital Financing Costs 430,220 347,630 346,650 Income (63,392) Deferred Government Grants 0 (2,080) (20,000) 0 Government Grants 0 0 0 0 0 0 0 0 0		Agency and Contracted Services			
413,302 Capital Charges Income 430,220 347,630 346,650 (63,392) Deferred Government Grants 0 (2,080) (20,000) 0 Government Grants 0 0 0 0 Other 0 (19,400) 0	644,094		676,500	676,500	683,580
Income (63,392) Deferred Government Grants 0 (2,080) (20,000) 0 Government Grants 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0					
(63,392) Deferred Government Grants 0 (2,080) (20,000) 0 Government Grants 0 0 0 0 Other 0 (19,400) 0	413,302		430,220	347,630	346,650
0 Government Grants 0 0 0 0 0 Other 0 (19,400) 0					
0 Other 0 (19,400) 0				` ' _'	` ' _'
2,138,727 TOTAL NET EXPENDITURE 2,393,130 2,348,940 2,386,220	0	Other	0	(19,400)	0
	2,138,727	TOTAL NET EXPENDITURE	2,393,130	2,348,940	2,386,220

Actual 2007/08 £		Estimate 2008/09 £	Revised 2008/09 £	Estimate 2009/10 £
~	NEW COMMUNITIES	_	_	_
	EXPENDITURE			
	Employees			
779,719	Salaries	1,217,420	1,104,900	1,464,310
11,349	Appointment of New Staff	0	49,350	0
0	Agency Staff	0	32,000	0
0	Training	2,500	2,570	4,320
210	Other	0	110	0
2.0	Premises	•	110	ŭ
0	Garage Rents	0	0	0
0	Other	0	0	0
O .	Transport Related Expenses	9	· ·	v
22,132	Car Allowances	35,100	36,770	42,210
22,102	Supplies and Services	00,100	00,110	72,210
1,391	Equipment, Furniture and Materials	550	1,670	1,250
0	Clothing and Laundry	0	150	100
1,806	Printing, Stationery and Office Exps	650	1,930	1,950
324	Books and Manuals	970	670	1,300
0	Legal	0	0	1,300
U	Services	0	U	U
0		E0 000	0	0
0	Professional and Consultancy	50,000	0	0
0	Data Capture Other	0	50	0
U		U	50	U
1 210	Communications and Computing	2.040	1 570	1 710
1,310	Postage	2,040	1,570	1,710
627	Telephones	630 0	460 0	560
0	Purchase of Equipment			0
455	Software	0	0	0
0	Repairs and Maintenance	0	0	0
0	Materials	0	0	0
0	Stationery	0	0 0	0
0	Insurance	U	U	U
004	Expenses	4.050	070	4 000
924	Staff Subsistence	1,050	870	1,280
4,543	Seminars and Courses	5,530	6,790	6,450
0.747	Grants and Subscriptions	0.000	0.000	0.000
2,747	Subscriptions to Professional Bodies	3,020	3,920	6,000
	Miscellaneous	•	•	00.000
0	Other	0	0	22,690
	Capital Financing Costs	•	•	•
0	Capital Charges	0	0	0
-	Income		-	ē
0	Other	(83,210)	0	0
827,537	TOTAL NET EXPENDITURE	1,236,250	1,243,780	1,554,130

Actual 2007/08 £		Estimate 2008/09 £	Revised 2008/09 £	Estimate 2009/10 £
~	PLANNING SERVICES		_	_
	EVDENDITUDE			
	EXPENDITURE			
0.440.000	Employees	2 772 200	0.500.500	0.044.040
2,419,909	Salaries	2,772,380	2,536,520	2,811,310
36,646	Appointment of New Staff	0	15,130	0
4,658	Agency Staff		0	
11,514	Training	14,940	14,250	11,340
0	Other	0	900	0
0	Premises Parts	0	0	0
0	Garage Rents	0	0	0
199	Other	0	0	0
07.070	Transport Related Expenses	447.040	407.000	445.000
97,279	Car Allowances	117,910	107,200	115,990
	Supplies and Services			
7,186	Equipment, Furniture and Materials	6,250	5,680	5,890
0	Clothing and Laundry	30	30	30
8,647	Printing, Stationery and Office Exps	5,420	4,760	5,110
1,646	Books and Manuals	1,460	1,710	1,410
0	Legal	0	1,000	0
	Services			
12,830	Professional and Consultancy	10,500	42,850	0
30,577	Data Capture	30,700	29,700	59,700
0	Other	0	14,860	0
	Communications and Computing			
19,687	Postage	23,420	11,750	12,060
1,279	Telephones	1,620	1,190	1,310
0	Purchase of Equipment	110	0	0
0	Software	0	2,630	0
0	Repairs and Maintenance	0	0	0
0	Materials	0	0	0
0	Stationery	0	0	0
488	Insurance	480	470	470
	Expenses			
1,766	Staff Subsistence	1,490	1,530	1,550
8,779	Seminars and Courses	11,760	10,270	10,430
	Grants and Subscriptions			
7,391	Subscriptions to Professional Bodies	9,020	9,690	8,830
	Miscellaneous			
2,418	Other	1,950	1,950	2,000
	Capital Financing Costs			
105	Capital Charges	100	310	200
	Income			
(12,006)	Other	(10,500)	(33,150)	0
2,660,998	TOTAL NET EXPENDITURE	2,999,040	2,781,230	3,047,630

Actual 2007/08 £		Estimate 2008/09 £	Revised 2008/09 £	Estimate 2009/10 £
~	AFFORDABLE HOMES	2	2	~
	EXPENDITURE			
	Employees			
2,101,607	Salaries	2,476,090	2,342,490	2,474,430
25,070	Appointment of New Staff	2,000	28,530	0
81,754	Agency Staff	20,700	154,480	10,000
4,936	Training	5,600	10,750	10,790
257	Other	0	0	0
	Premises Related Expenses			
0	Garage Rents	0	0	0
0	Other	0	0	0
	Transport Related Expenses			
111,069	Car Allowances	123,570	111,810	116,970
	Supplies and Services			
1,395	Equipment, Furniture and Materials	4,660	2,170	2,820
675	Clothing and Laundry	1,060	840	940
8,015	Printing, Stationery and Office Exps	8,130	8,370	9,090
1,098	Books and Manuals	850	620	770
0	Bank Charges	0	0	0
	Services			
49,828	Professional & Consultancy	15,200	45,030	13,500
0	Data Capture	0	0	0
0	Other	0	0	0
0.700	Communications and Computing	40.500	0.070	0.000
9,763	Postage	12,500	9,670	9,600
6,102	Telephones	7,830	6,040	5,950
2,100	Purchase of Equipment	300	3,100	0
3,877	Software	3,000	8,110	2,200
0	Repairs and Maintenance	0	200	200
0	Rental & Operational Leases	0	890	1,800
0	Materials	0	0	0
0 0	Stationery	0	0 0	0
U	Insurance Expenses	U	U	U
1,334	Staff Subsistence	1,630	1,450	1,470
10,750	Seminars and Courses	20,420	21,450	1,470 17,440
10,750	Grants and Subscriptions	20,420	21,430	17,440
6,885	Subscriptions to Professional Bodies	7,280	9,240	9,580
0,000	Miscellaneous	7,200	3,240	3,300
19,740	Other	23,000	20,770	0
13,740	Capital Financing Costs	23,000	20,110	O
0	Capital Charges	0	0	0
O	Income	O	O	O
0	Government Grants	0	0	0
(49,375)	Other	(64,510)	(46,090)	(27,440)
(10,010)		(01,010)	(10,000)	(27,140)
2,396,880	TOTAL NET EXPENDITURE	2,669,310	2,739,920	2,660,110
				

Actual 2007/08 £		Estimate 2008/09 £	Revised 2008/09 £	Estimate 2009/10 £
~	HEALTH AND ENVIRONMENTAL SERVICES	2	~	~
	EXPENDITURE			
	Employees			
1,715,169	Salaries	1,894,890	1,887,610	2,013,870
19,302	Appointment of New Staff	12,500	6,280	12,500
7,787	Agency Staff	15,570	12,030	15,570
5,482	Training	9,830	8,330	7,110
1,224	Other	270	1,380	270
	Premises Related Expenses		•	
0	Garage Rents	0	0	0
0	Other	0	0	0
	Transport Related Expenses			
103,988	Car Allowances	123,330	119,280	122,340
	Supplies and Services			
17,669	Equipment, Furniture and Materials	9,630	14,640	9,630
2,340	Clothing and Laundry	2,150	1,500	1,850
7,189	Printing, Stationery and Office Exps	6,460	7,550	6,600
3,532	Books and Manuals	3,280	2,900	3,280
11,284	Legal	0	0	0
0	Bank Charges	0	0	0
	Services			
2,824	Professional & Consultancy	5,450	16,830	5,430
0	Data Capture	0	0	0
14,882	Other	27,140	17,200	27,500
	Communications and Computing			
8,299	Postage	8,800	7,690	8,130
4,378	Telephones	7,060	5,320	5,570
0	Purchase of Equipment	0	750	1,200
3,708	Software	1,600	1,840	1,390
0	Repairs and Maintenance	0	0	0
0	Materials	0	0	0
0	Stationery	0	0	0
2,905	Insurance	2,900	3,160	3,190
	Expenses			
4,328	Staff Subsistence	3,000	3,520	3,320
23,835	Seminars and Courses	20,040	17,620	17,370
2.000	Grants and Subscriptions	0.000	F COO	F 000
3,906	Subscriptions to Professional Bodies	6,220	5,600	5,880
4.000	Miscellaneous	750	0.40	4.040
1,009	Other	750	840	4,940
0	Capital Charges	0	0	0
0	Capital Charges	0	0	0
0	Income Covernment Grants	0	0	0
(221)	Government Grants Other	(230)		(230)
(221)	Otilei	(230)	(1,740)	(230)
1,964,819	TOTAL NET EXPENDITURE	2,160,640	2,140,130	2,276,710
				

CAPITAL PROGRAMME

Staffing and Central Overhead Accounts

	Notes	Actual 2007/08 £	Estimate 2008/09 £	Revised 2008/09 £	Estimate 2009/10 £	Estimate 2010/11 £	Estimate 2011/12 £
CAPITAL EXPENDITURE		_	_	_	-	_	_
Finance Portfolio							
Administrative Buildings							
Dual use staff amenity /overflow car park	1	0	50,000	50,000	0	0	0
Waterbeach Telephone Improvements	1	0	10,000	10,000	0	0	0
Policy, Improvement and Communications Corporate Services	Portfoli	io					
ICT Development (see box below)	2	293,579	329,000	383,750	605,500	159,000	9,000
TOTAL CAPITAL EXPENDITURE	_	293,579	389,000	443,750	605,500	159,000	9,000
FINANCED BY:							
Capital Receipts		293,579	389,000	383,750	550,500	144,000	9,000
Grants	3	0	0	60,000	55,000	15,000	0
TOTAL FINANCING		293,579	389,000	443,750	605,500	159,000	9,000
Memorandum Note : ICT CURRENT PROGRAMME COMPARED N	NITH L	AST YEAR:					
Original Programme Base				329,000	429,000	429,000	0
Approvals:				329,000	429,000	429,000	U
ICT Development rollovers from 2007/08	3			246,000			
ICT Capital Programme Reduction	2			(15,250)	(200,000)	(370,000)	0
ICT Service Bids				, ,	, , ,	, ,	
GIS Systems Development (Camb H)	3	grant funded		60,000	55,000	15,000	0
Substitution programme	2	-		0	102,500	85000	9,000
Used in other portfolios	2			0	(17,000)	0	0
Rephasing of Rollovers	4			(236,000)	236,000	0	0
TOTAL CURRENT ICT CAPITAL PROGRAMI	ME AS A	ABOVE		383,750	605,500	159,000	9,000

Notes

- 1 There is no change in the administrative buildings capital programme.
- 2 For ICT, there are large reductions in the base before adding the bids the substitution programme. However, part of the substitution programme (£17,000) is being used in the Environmental Services capital programme. The net effect of the revised programme is to release £388,750 from the original capital programme.
- 3 The GIS System Development will proceed only if funded externally (from Cambridgeshire Horizons).
- 4 The approved ICT rollover is mostly rephased into 2009/10.